

Diamantina Shire Council 2016/2017 Budget



Public Version



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1. MAYOR'S BUDGET SUMMARY

The 2016/17 is one of consolidation which concentrates on Council's ability to retain its core staff whilst continuing to develop economic opportunities for the shire. It will see many capital projects completed which have been in the planning stages in prior years.

To do this, general rates and charges will rise by 3%. Rural General rates will continue to have a 10% cap applied so that the impact of the revaluation from previous year is smoothed. The special rate that was introduced for commercial premises in 2015/16 has been discontinued for 2016/17 and the equivalent amount has been withdrawn from associated expenditure.

The freeze in Financial Assistance Grants continues to have an effect on Council's overall capacity to provide much needed services to the communities of Bedourie and Birdsville. Council's reliance on externally funded roadwork, whether this is from Queensland Department of Main Roads, Roads to Recovery, NDRRA, TIDS or other sources, has not diminished.

Roads projects funded by Department of Main Roads include:

- Diamantina Developmental Road (Windorah-Bedourie) - Realignment of Curve at No.3 Bore \$660,017
- Diamantina Developmental Road (Windorah-Bedourie) – 2.8km pave and seal from end of bitumen at Bloodwood Creek \$903,812
- Eyre Developmental Road (Birdsville – Bedourie) – 6.8km pave and seal missing link at 'Devils Grid' \$1.873M

Road to Recovery funded projects:

- Complete stages 3 & 4 of Birdsville Streetscaping \$409,000 (including Council contribution)
- Replacement of Kerb & Channel in Birdsville & Bedourie \$465,000
- Big Red Road – Pave & seal approximately 4km \$1.411M Subsidies totalling \$882,148 from Roads to Recovery and Queensland Department of Infrastructure, Local Government & Planning Community Resilience Fund. Council will fund the balance.

Council will complete many capital projects this year which have been funded in part by substantial subsidies or grants from other levels of government including:

- A \$1.41M contribution towards the installation of Optic Fibre to Bedourie and Birdsville. Funds have been sourced from the Federal and State Government for this project with Councils contribution being \$2.15M in total. The first instalment of Councils contribution was made in June 2016. Council has funded this project will \$1.65M from new borrowings in 2015/16 and the remaining \$600,000 from cash reserves in 2016/17. Council believes this project is essential for the future viability of the commercial sector and events and residents to benefit from improved education, communication, safety just to name a few.
- \$2.311M to upgrade the Birdsville Caravan Park funded in part by the Federal Governments Drought Communities Programme (\$500,000) and Queensland Department of State Development Building our Regions Programme (\$500,000) This will see the electrical services in the park being brought up to standard, additional powered sites, 4 x Cabins, camp kitchen and additional amenities. Two permanent shower blocks will be constructed on the western side of the park for public use during major events as well as a public laundromat. Council h borrowed \$750,000 in 2015/16 towards these upgrades.
- \$3.11M to construct budget accommodation in Graham Street, Birdsville. This is funded by the Federal Government Drought Communities Programme (\$900,000) and the Queensland Department of Infrastructure, Local Government and Planning (\$600,000) with the balance funded by Council. Having additional accommodation in Birdsville provides opportunities for the town to host other regular events, conferences and the like which are not currently catered

for. Importantly it will provide accommodation for key personnel during major events such as the Birdsville Races and Big Red Bash, ensuring their continuation.

- Bedourie Community Centre - Construction of shade to the northern side of the Bedourie Community Centre and a new front entrance. \$226,600, Subsidies Federal Government Drought Communities Program (\$100,000) Further Subsidies will be sought for this project.
- Bedourie Aquatic Centre & Spa - \$1.488M Replacement of Filtration Equipment, heat exchanger, Roof over pool & Spa. Subsidy received from Qld Department of National Parks, Sport & Racing (\$963,000)
- Bedourie Gym - \$130,295 Construct Gym building at Bedourie Aquatic Centre. Funded by Queensland Department of National Parks, Sport & Racing (\$81,600) Get Playing Places Programme
- Sewerage pump station switchboards & manhole Renewals \$367,000

The Income Statement shows a surplus in 2016/17 & 2017/18 as Flood Damage expenditure is capitalised and the associated revenue is shown as a capital grant. The Operating Surplus Ratio is - 21% meaning operating expenditure is 21% more than operating revenue. This is reduced in part by the one off \$1.415M due to the optic fibre expense contribution in 2016/17. Outlying years result in ongoing deficits and reduction in cash.

The result of such a large capital works program and a small source of own source revenue means that Council's forecast bank balance at 30 June 2017 will be half that at the start of the year. This is something that cannot continue into the future. Given that the Federal Government has changed its interpretation of its natural disaster restoration guidelines which will see Council unable to claim over half of its plant hire costs for council machinery used on these road restoration works, the Council is in the likely position of having significant operating deficits into the future unless difficult decisions are made by Council to reduce operating expenditure and/or significantly increase general rates and utility charges.

2. POLICIES

2.1. Revenue Policy 2016/17

Policy No: 1

Revenue Policy

CONTROL:

Policy Type:	Financial
Authorised by:	Council
Head of Power:	<ul style="list-style-type: none"> • Local Government Act 2009; and • Local Government Regulation 2012.
Responsible Officer:	Deputy Chief Executive Officer
Adopted / Approved:	June 27 2016; Minute No. 2016.06.27-OM-5
Last Reviewed:	27 th May 2016
Review:	April 2017 Note: This Policy may be included with Budget documents and as such, must be reviewed annually prior to the adoption of the Budget, however may be amended at any time.

1. INTRODUCTION

1.1 PURPOSE:

The Revenue Policy is intended to be a strategic document. Its adoption, in advance of setting the budget, allows Council to set out the principles that it will use to set its budget and to identify in broad terms the general strategy to be used for raising revenue.

This Revenue Policy will be of interest to ratepayers, federal and state departments, community groups and other interested parties seeking to understand the revenue policies and practices of Council.

1.2 POLICY OBJECTIVES:

To ensure compliance with the Local Government Act and Regulation and promote quality financial management.

1.3 COMMENCEMENT OF POLICY:

This Policy will commence on adoption. It replaces the Revenue 2015-2016 policy.

1.4 SCOPE:

The purpose of the policy is to identify the planning framework within which Council operates and to set out the principles used by Council for:

- levying rates and charges; and
- granting concessions for rates and charges; and
- recovering overdue rates and charges; and
- cost-recovery fees.

and

- if the local government intends to grant concessions for rates and charges—the purpose for the concessions; and
- the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

2. POLICY

2.1 CONTEXT:

The context of this Policy aims to ensure a clear and concise approach is undertaken in respect to the intended principles and strategies for the raising of revenue.

2.2 POLICY STATEMENT:

Council will be guided by the principles of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy and to meet the range and standard of services offered to and demanded by Council's stakeholders.

Council will also have regard to those Standards and Procedures outlined in Section 3 of this Policy.

3. STANDARDS AND PROCEDURES

3.1 KEY PRINCIPLES

3.1.1 Planning Framework

- The Local Government Act 2009 sets a general planning framework within which Council must operate. There are a number of elements to the planning framework including the preparation and adoption of a Corporate Plan, Operational Plan and an Annual Budget.
- Section 193 of the Local Government Regulation 2012 also requires each Local Government to adopt a Revenue Policy prior to the start of the financial year to which it relates.
- Council considers that the best way of setting its revenue objectives, and to achieve them, is to effectively plan through each of the elements of the planning framework. The revenue policy effectively cascades down through the Corporate Plan. Council's 2014 – 2019 Corporate Plan includes the following objective:

'Long term financial sustainability.'

- This will be achieved by maintenance of Council's existing revenue sources through the following strategies:

'Fund depreciation in line with Council's revenue policy and provide for asset replacement in line with asset management plans.'

'Ensure that grant and subsidy income is maximised'

'Maximise internal/external revenue sources'

'Continue to apply the Code of Competitive Conduct to nominated Council business activities'

and

'Maintain up to date and compliant financial management and reporting systems'

3.2 SPECIFIC AND STANDARD

3.2.1 Making of Rates and Charges

- In general, Council will be guided by the principles of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy and to meet the range and standard of services offered to and demanded by Council's stakeholders.
- Council will also have regard to the principles of:
 - Transparency in the making of rates and charges;
 - Having in place a rating regime that is simple and inexpensive to administer;
 - Equity by taking account of the different capacity of land to generate income within the local community, and the burden the use of the land imposes on Council services;
 - Responsibility in achieving the objectives, actions and strategies in Council's Corporate and Operational Plans;
 - Flexibility to take account of changes in the local economy;
 - Environmental conditions, particularly drought conditions that will have a suppressing impact upon the economic, social and financial recovery of the Shire;
 - Maintaining Shire services and assets to an appropriate standard;
 - Meeting the needs and expectations of the general community; and
 - Assessing availability of other revenue sources.

3.2.2 Levying of Rates

- In levying rates Council will apply the principles of:
 - Making clear what is Council's and each ratepayers' responsibility to the rating system;
 - Making the levying system simple and inexpensive to administer;
 - Timing the levying of rates to take account of the financial cycle of local economic, social and environmental conditions in order to assist smooth running of the local economy;
 - Adjusting the way general rates are charged in response to fluctuations in valuations combined with economic and seasonal factors affecting major local industries; and
 - Equity through flexible payment arrangements for ratepayers with lower capacity to pay.

3.2.3 Recovery of Rates and Charges

- Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principles of:
 - Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations;
 - Making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
 - Equity having regard to capacity to pay in determining appropriate arrangements for different sectors of the community;
 - Providing the same treatment for ratepayers with similar circumstances; and
 - Flexibility by responding where necessary to changes in the local economy and environmental conditions (including recovery from drought).

3.2.4 Concessions for Rates and Charges

- In considering the application of concessions, Council will be guided by the principles of:
 - The same treatment for ratepayers with similar circumstances;
 - Transparency by making clear the requirements necessary to receive concessions;
 - Flexibility to allow Council to respond to local economic and environmental issues; and
 - Fairness in considering the provision of community service concessions.
- Council may give consideration to granting a class concession in the event of all or part of Council experiencing a natural disaster, environmental disaster or similar event.
- Council may provide a concession to eligible pensioners for general rates to ease the burden of cost of living.
- Council will also consider a concession of whole or part of the general rate levied on organisations or entities that meet the criteria detailed in the Local Government Act 2009.

3.2.5 Cost Recovery Fees

In considering Council's powers to set Cost Recovery fees Council will be guided by the principal of user pays.

3.2.6 Developer Contributions

- While it is expected that developers will contribute to new physical and social infrastructure when they commence a new development, the amount of their contribution and how much of the infrastructure they fund may vary. This will depend on many factors and will be assessed for each development. The processes used in determining the contribution, however will be transparent, fair and equitable.

4. REFERENCE AND SUPPORTING INFORMATION

4.1 DEFINITIONS:

To assist in interpretation, the following definitions shall apply:

Word / Term	Definition
Council	means Diamantina Shire Council.

4.2 RELATED POLICIES, LEGISLATION AND DOCUMENTS:

Links to supporting documentation
Local Government Regulation 2012 – Section 193

4.3 VERSION CONTROL:

Previous Version Number	Adopted/Approved Date
Revenue Policy 2014-15	11 June 2014; Minute No. 2014.06.11-OM-11
Revenue Policy 2015-16	18 May 2015; Minute No. 2015.05.18-OM-03

2.2. Debt Policy 2016/17

Policy No: 3

Debt Policy

CONTROL:

Policy Type:	Financial
Authorised by:	Council
Head of Power:	Section 104 of the Local Government Act 2009 Section 192 of the Local Government Regulation 2012
Responsible Officer:	Deputy Chief Executive Officer
Adopted / Approved:	July 18 2016, Minute No. 2016.07.18-SM-01
Last Reviewed:	July 2016
Review:	April 2017 Note: This Policy is reviewed annually.
Version	2016-17

1. INTRODUCTION

1.1 PURPOSE:

The purpose of this Policy to provide guidelines for those who work for Diamantina Shire Council ("Council") in respect to its approved strategies for borrowing for the current and future Financial Year.

1.2 POLICY OBJECTIVES:

The objective of this policy is to ensure compliance with the requirements of the Local Government Act 2009 and the Local Government Regulation 2012 and to articulate Council's current and future debt position.

1.3 COMMENCEMENT OF POLICY:

This Policy will commence on adoption. It replaces all other specific Borrowing policies of Council (whether written or not).

1.4 SCOPE:

Section 104(5) of the Local Government Act 2009 outlines Council's requirement to have a long-term financial plan and its contents:

Section 104 (5) A long-term financial plan is a document that—
outlines the local government's goals, strategies and policies for managing the local government's finances, during the period covered by the plan, including the following policies—

- i. an investment policy;
- ii. a debt policy;
- iii. a procurement policy;
- iv. a revenue policy; and
- v. covers a period of at least 10 years after the commencement of the plan.

Local Government Regulation 2012

Section 192 of the Local Government Regulation 2012 outlines the requirements of a debt policy:

Debt policy

- (1) A local government must prepare a debt policy each financial year.
- (2) The debt policy must state—

-
- (a) the new borrowings planned for the current financial year and the next 9 financial years; and
(b) the time over which the local government plans to repay existing and new borrowings.

2. POLICY

2.1 CONTEXT:

The context of this Policy aims to ensure a clear and concise approach is undertaken in respect to Council's approved strategy for long term borrowing.

2.2 POLICY STATEMENT:

In developing a Long Term Financial Plan, borrowing is identified as an alternative source for funding major capital projects.

To achieve long term financial sustainability, Council will adopt the strategies outlined in Section 3.

3. STANDARDS AND PROCEDURES

3.1 KEY PRINCIPLES:

3.1.1 Council's approved strategies are detailed below.

- Council will in general, seek to minimise its dependence on borrowings in order to minimise future revenue committed to debt servicing and redemption charges.
- Council will only borrow funds for the purpose of acquiring assets, improving facilities, services or infrastructure and/or substantially extending their useful life.
- Council may borrow to meet strategic needs or to take advantage of opportunities for development providing there is a demonstrably good return in economic and/or social terms.
- Redemption and interest charges on borrowings, excluding those relating to water and sewerage will not exceed twenty percent of general rates revenue.
- Borrowing's in programs/areas such as water, sewerage, cleansing are to be repaid from revenue generated in those areas and the full costs are to be taken to account in these areas.
- Where borrowings are to be repaid by special rates, the revenue and repayments will be matched as far, as is practical. Borrowings will be repaid early should revenue exceed scheduled repayments.
- Borrowings will only be made in accordance with the adopted budget.
- Borrowings will only be from the Queensland Treasury Corporation (QTC) or, if from another organisation, with the approval of QTC and Department of Local Government and Planning.
- Borrowings will normally be for a maximum of ten years. Shorter borrowing periods and earlier repayments will be taken where possible and appropriate. If a longer term is appropriate, and this may be the case for some infrastructure assets such as water and sewerage, the term will not exceed the life of the asset or twenty years, whichever is the shorter period.

3.2 CONSIDERATIONS:

3.2.1 Based on Council's most recent review of its capital funding requirements, the following borrowings are identified as being required for the current financial year and the next ten financial years.

Debt Policy 2016 - 2017

Financial Year	Debt Details	Loan Term
2016/2017	No New Borrowings	
2017/2018	No New Borrowings	
2018/2019	No New Borrowings	
2019/2020	No New Borrowings	
2020/2021	No New Borrowings	
2021/2022	No New Borrowings	
2022/2023	No New Borrowings	
2023/2024	No New Borrowings	
2024/2025	No New Borrowings	
2025/2026	No New Borrowings	

3.2.2 Loan Position

3.2.2.1 The following table sets out the status of Council's loan liability over the coming 2016/2017 financial year.

Loan Project	Principal Outstanding 1/7/16 (\$)	Repayment Per Annum (\$)	Loan Expiry Date
Housing 2 A/C	\$240,056	\$45,417	January 17, 2023
Birdsville Airport	\$375,398	\$68,895	June 15, 2022
Housing (11/12)	\$158,362	\$84,351	June 15, 2018
Optic Fibre / BV Caravan Park	\$2,300,000	\$153,662	June 15, 2036
TOTAL	\$3,073,816	\$352,325	

4. REFERENCE AND SUPPORTING INFORMATION

4.1 DEFINITIONS:

To assist in interpretation, the following definitions shall apply:

Word / Term	Definition
Council	means Diamantina Shire Council.

4.2 RELATED POLICIES, LEGISLATION AND DOCUMENTS:

Links to supporting documentation
Local Government Act 2009
Local Government Regulation 2012
Long term financial Plan
Annual Budget

4.3 VERSION CONTROL:

Previous Version Number	Adopted/Approved Date
	July 21 2014; Minute No.2014.07.21-SM-02
	22 June 2015; Minute No: 2015.06.22 – CM-3

2.3. Investment Policy 2016/17

Policy No: 4

Investment Policy

CONTROL:

Policy Type:	Financial
Authorised by:	Council
Head of Power:	<ul style="list-style-type: none"> • Local Government Act 2009; • Local Government Regulation 2012; and • Statutory Bodies Financial Arrangements Act 1982.
Responsible Officer:	Deputy Chief Executive Officer
Adopted / Approved:	
Last Reviewed:	27 th May 2016
Review:	<p>April 2017</p> <p>Note: This Policy is reviewed when any of the following occur:</p> <ol style="list-style-type: none"> 1. The related information is amended or replaced. 2. Other circumstances as determined from time to time by the Chief Executive Officer. <p>Notwithstanding the above, this Policy is to be reviewed at intervals of no more than two years.</p>

1. INTRODUCTION

1.1 PURPOSE:

Council has a number of duties and responsibilities when investing funds. These are outlined in Sections 47 and 48 of the Statutory Bodies Financial Arrangements Act 1982 (SBFA).

The SBFA requires a statutory body to use its best efforts to invest its funds:

- (a) at the most advantageous interest rate available to it at the time of the investment for an investment of the proposed type; and
- (b) In a way it considers is most appropriate in all the circumstances.

Further, the SBFA requires that a statutory body must keep records that show it has invested in the way most appropriate in all the circumstances.

1.2 POLICY OBJECTIVES:

The Policy objective is to ensure legislative compliance and best practice in the investment of Council funds to maximise revenue.

1.3 COMMENCEMENT OF POLICY:

This Policy will commence on adoption. It replaces all other specific Investment policies of Council (whether written or not).

1.4 SCOPE:

The purpose of this policy is to provide a framework for making decisions concerning appropriate investment of Council Funds.

2. POLICY

2.1 CONTEXT:

The context of this Policy aims to ensure a clear and concise approach is undertaken in respect to investments of Council funds.

2.2 POLICY STATEMENT:

It is Council's intention that all Council funds not immediately required for financial commitments be invested and that the investment vehicles used maximise Council earnings when taking into account institutional, market and liquidity risks.

3. STANDARDS AND PROCEDURES

3.1 KEY PRINCIPLES

- 3.1.1** All Council funds not immediately required for financial commitments are to be invested.
- 3.1.2** Investment vehicles used should maximise Council earnings when taking into account institutional, market and liquidity risks.
- 3.1.3** To maintain financial stability and sustainability of Council funds

3.2 SPECIFIC AND STANDARD

3.2.1 Placement of Investment Funds

- 3.2.1.1** Section 44 (1) of the Statutory Bodies Financial Arrangements Act 1982 authorises that investments comprise of the following;
 - 3.2.1.1.1** Deposits with a financial institution;
 - 3.2.1.1.2** Investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
 - 3.2.1.1.3** Other investment arrangements secured by investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;

Investment Policy 2016 - 2017

- 3.2.1.1.4 Investments with QIC Cash Trust, QIC Pooled Cash Fund, QTC Cash Fund, QTC 11am Fund or QTC Debt Offset Facility;
- 3.2.1.1.5 An investment arrangement with a rating prescribed under a regulation for this paragraph; and
- 3.2.1.1.6 Other investment arrangements prescribed under a regulation for this paragraph.
- 3.2.1.2 Section 44 (2) of the Statutory Bodies Financial Arrangements Act 1982 states that the investment must be:
 - 3.2.1.2.1 At call; or
 - 3.2.1.2.2 For a fixed time of not more than one (1) year.
- 3.2.2 Quotation on Investment**
 - 3.2.2.1 Not less than two (2) quotations shall be obtained from authorised institutions whenever a new investment is proposed.
 - 3.2.2.2 The best quote on the day will be successful after allowing for administrative and banking costs, as well as having regard risk factors. This to be chosen by the Chief Executive Officer or his nominated delegate.
 - 3.2.2.3 An exemption applies to the requirement to obtain quotes where funds are invested with QTC.
 - 3.2.2.4 Investments held with QTC cash fund will be benchmarked against other investments or quoted investment rates half yearly to ensure Council is receiving the most advantageous rate given the risk/return trade-off.
 - 3.2.2.5 When investing funds Council staff should aim to minimise the risk to the financial instruments. As such, the authorised investments must be from one of the following:
 - 3.2.2.5.1 Interest bearing deposits with a licensed bank;
 - 3.2.2.5.2 Deposits with Queensland Treasury Corporation (QTC); or
 - 3.2.2.5.3 Deposits with a credit union or building society specifically approved by Council.
- 3.2.3 Term to Maturity**
 - 3.2.3.1 Council's investment portfolio should be realisable, without penalty, in a reasonable time frame.
 - 3.2.3.2 The term to maturity of Council investments should not exceed one (1) year.
- 3.2.4 Internal Controls**
 - 3.2.4.1 Council is, at all times, to have in place appropriate controls to prevent the fraudulent use of public monies. The following controls detail the minimum that is required:
 - 3.2.4.1.1 A person is to be identified as the responsible officer for the investment function;
 - 3.2.4.1.2 All investments are to be authorised by the Chief Executive Officer or nominated delegate;
 - 3.2.4.1.3 Confirmation advices from the Financial Institution are to be attached to the Investment Authorisation Form as evidence that the investment is in the name of Diamantina Shire Council; and
 - 3.2.4.1.4 A person, other than the Responsible Officer, is to perform the bank reconciliation at the end of each month (alternatively, the reconciliation needs to be reviewed by another officer).

3.2.5 Record Keeping

3.2.5.1 Section 48 of the SBFA states that:

"A security, safe custody acknowledgment or other document evidencing title accepted, guaranteed or issued for an investment arrangement must be held by the statutory body or in another way approved by the Treasurer".

3.2.5.2 Council will maintain records in accordance with SBFA provisions.

3.2.5.3 The procedure for the investment of Council funds is to be documented and followed at all times.

3.2.6 Legislative Requirements

3.2.6.1 Council is, at all times, to comply with legislation applicable to the investment function within Local Governments.

3.2.6.2 Council will utilise its Category 1 Investment Powers (*S 44 Statutory Bodies Financial Arrangements Act 1982*) to earn interest revenue on its operating funds to supplement Council's other sources of revenue.

4. REFERENCE AND SUPPORTING INFORMATION

4.1 DEFINITIONS:

To assist in interpretation, the following definitions shall apply:

Word / Term	Definition
Council	Means Diamantina Shire Council.
SBFA	Statutory Bodies Financial Arrangements Act 1982

4.2 RELATED POLICIES, LEGISLATION AND DOCUMENTS:

Links to supporting documentation
Local Government Regulation – Section 191

4.3 VERSION CONTROL:

Previous Version Number	Adopted/Approved Date
	July 21 2014; Minute No.2014.07.21-SM-02
	18 May 2015; Minute No. 2015.05.18 – OM-4

3. BUDGETED FINANCIAL STATEMENTS

3.1. Budgeted Statement of Comprehensive Income

DIAMANTINA SHIRE COUNCIL				
Statement of Comprehensive Income				
For period ending 30 June 2017				
	<u>Notes</u>	<u>16/17 Budget</u>	<u>17/18 Budget</u>	<u>18/19 Budget</u>
INCOME				
Revenue				
Recurrent Revenue				
Rates, levies and charges	3	962,009	984,933	1,003,365
Fees and charges		1,273,253	1,289,305	1,267,123
Rental income		560,922	577,750	602,962
Interest received	3	570,344	270,475	219,134
Sales revenue		10,601,098	8,526,725	12,430,949
Other income		194,296	194,544	97,601
Grants, subsidies, contributions and donations	4	3,159,393	3,271,766	2,650,742
Total Recurrent Revenue		17,321,315	15,095,499	18,271,875
Capital Revenue				
Grants, subsidies, contributions and donations	4	7,692,138	3,139,212	407,434
Total Capital Revenue		7,692,138	3,139,212	407,434
TOTAL REVENUE		25,013,453	18,234,711	18,679,310
TOTAL INCOME		25,013,453	18,234,711	18,679,310
EXPENSES				
Recurrent Expenses				
Employee benefits	5	(5,000,000)	(5,000,000)	(5,000,000)
Materials and services	6	(13,900,050)	(10,090,794)	(14,708,928)
Finance costs	7	(188,322)	(186,433)	(175,999)
Depreciation	8	(2,959,095)	(3,129,724)	(3,042,500)
Total Recurrent Expenses		(22,047,467)	(18,406,951)	(22,927,427)
Capital Expenses				
		0	0	0
TOTAL EXPENSES		(22,047,467)	(18,406,951)	(22,927,427)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		2,965,986	(172,240)	(4,248,117)

3.2. Budgeted Statement of Financial Position

DIAMANTINA SHIRE COUNCIL Statement of Financial Position

For the year ended 30 June 2016/17

	Notes	16/17 Budget	17/18 Budget	18/19 Budget
Current Assets				
Cash and cash equivalents	10	7,914,308	5,506,112	(440,364)
Trade and other receivables	11	1,429,520	1,419,520	1,419,520
Inventories	12	1,599,007	1,599,007	1,599,007
Other financial assets		6,319	8,319	654
Total Current Assets		10,949,154	8,530,958	2,578,817
Non-Current Assets				
Other financial assets	11	11,839	11,839	11,839
Inventories		860,500	860,500	860,500
Property, plant and equipment	13 27	164,476,068	166,240,595	164,065,789
Capital Work in progress		(573,495)	(373,495)	3,260,299
Total Non-Current assets		164,774,912	166,739,439	168,198,427
TOTAL ASSETS		175,724,066	175,270,397	170,777,244
Current Liabilities				
Trade and other payables	15	1,005,974	1,005,974	1,005,974
Borrowings	17	397,204	406,625	403,399
Total Current Liabilities		1,403,178	1,412,599	1,409,373
Non-Current Liabilities				
Borrowings	17	2,044,229	1,753,378	1,511,567
Long Service Leave		192,219	192,219	192,219
Total Non-Current Liabilities		2,236,448	1,945,597	1,703,786
TOTAL LIABILITIES		3,639,626	3,358,196	3,113,159
NET COMMUNITY ASSETS		172,084,440	171,912,201	167,664,085
COMMUNITY EQUITY				
Asset revaluation surplus	18	78,119,097	77,501,512	75,101,512
Retained surplus	19	93,965,343	94,410,689	92,562,574
TOTAL COMMUNITY EQUITY		172,084,440	171,912,201	167,664,086

3.3. Budgeted Statement of Cash Flows

DIAMANTINA SHIRE COUNCIL

Statement of Cash Flows

For the period ending 30 June 2017

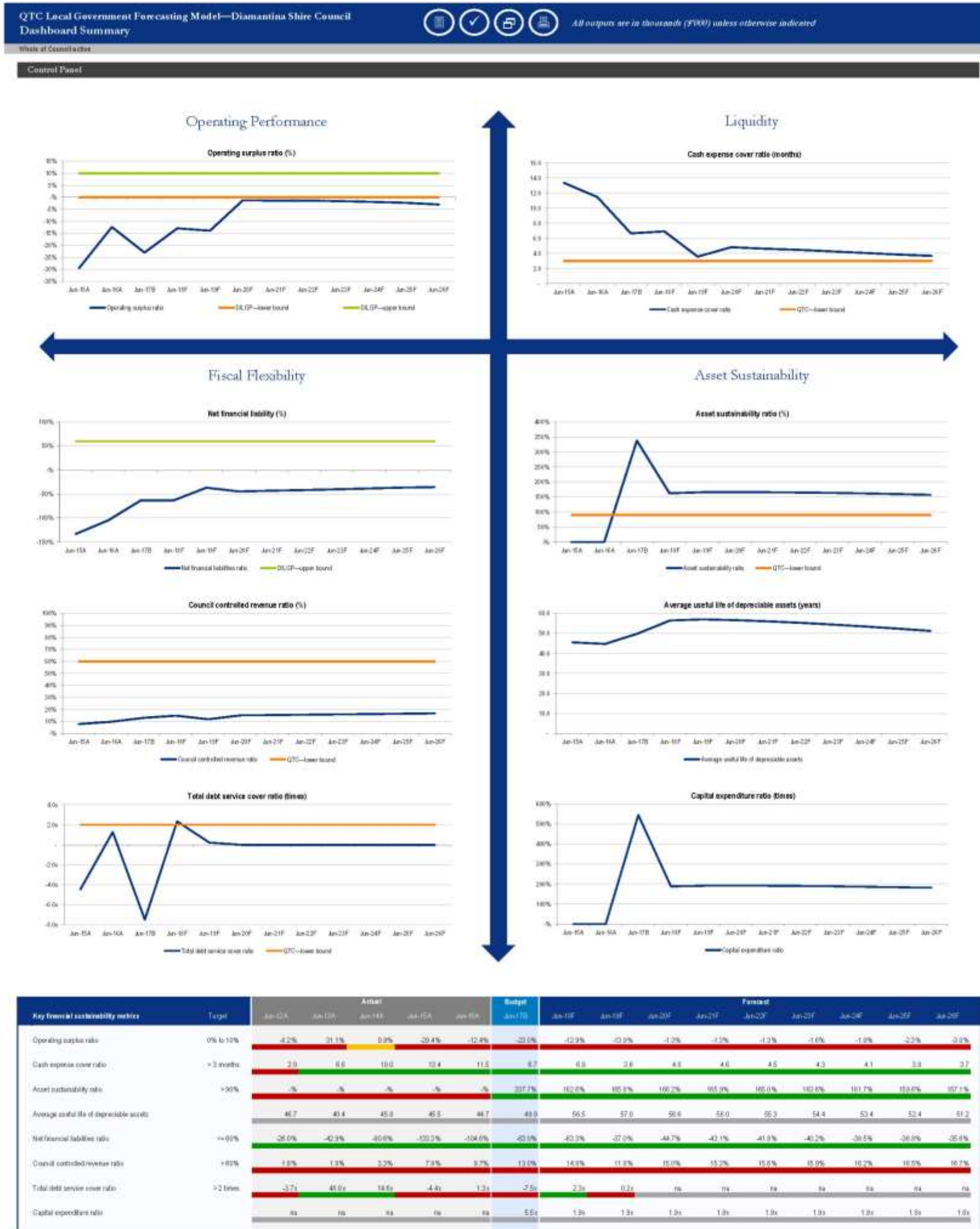
	Notes	16/17 Budget	17/18 Budget	18/19 Budget
Cash flows from operating activities:				
Receipts from customers		15,318,780	13,291,068	17,436,140
Payments to suppliers and employees		(21,177,753)	(17,436,848)	(22,386,314)
		(5,858,973)	(4,145,781)	(4,950,174)
Interest received		570,344	270,475	219,134
Rental income		560,922	577,750	602,962
Non capital grants and contributions		3,130,308	3,267,266	2,846,242
Borrowing costs		(187,898)	(185,996)	(175,549)
Net cash inflow (outflow) from operating activities	26	(1,785,297)	(216,285)	(1,657,385)
Cash flows from investing activities:				
Payments for property, plant and equipment		(15,925,606)	(5,094,251)	(4,491,154)
Proceeds from sale of property, plant and equipment	9	43,260	44,558	39,666
Grants, subsidies, contributions and donations		7,692,138	3,139,212	407,434
Net cash inflow (outflow) from investing activities		(8,190,208)	(1,910,481)	(4,044,054)
Cash flows from financing activities				
Proceeds from borrowings		(141,774)	(118,911)	(42,213)
Repayment of borrowings		(163,084)	(162,519)	(202,824)
Net cash inflow (outflow) from financing activities		(304,858)	(281,430)	(245,037)
Net increase (decrease) in cash held		(10,280,363)	(2,408,196)	(5,946,476)
Cash at beginning of reporting period		18,194,671	7,914,308	5,506,112
Cash at end of reporting period	10	7,914,308	5,506,112	(440,364)

3.4. Budgeted Statement of Changes in Equity

DIAMANTINA SHIRE COUNCIL
Statement of Changes in Equity
For the year ended 30 June 2016¹⁷

	Notes	Asset revaluation reserve			Retained surplus			Reserves			Total		
		Note 18						Note 20					
		16/17 Budget	17/18 Budget	18/19 Budget	16/17 Budget	17/18 Budget	18/19 Budget	16/17 Budget	17/18 Budget	18/19 Budget	16/17 Budget	17/18 Budget	18/19 Budget
Opening balance	18 20	80,357,503	76,119,097	77,501,512	88,760,931	93,965,343	94,410,689	0	0	0	169,119,434	172,084,440	171,912,301
Revaluations of property, plant and equipment Available for sale investments:		(2,238,406)	(617,686)	(2,400,000)	0	0	0	0	0	0	(2,238,406)	(617,686)	(2,400,000)
Net income recognised directly in equity	18 20	(2,238,406)	(617,686)	(2,400,000)	0	0	0	0	0	0	(2,238,406)	(617,686)	(2,400,000)
Surplus for the period		0	0	0	11,112,550	646,730	(1,064,636)	0	0	0	11,112,550	646,730	(1,064,636)
Total recognised income and expense		78,119,097	77,501,512	75,101,512	99,873,481	94,612,073	92,846,053	0	0	0	177,992,578	172,113,835	167,347,565
Transfers to and from reserves													
Total transfers to and from reserves	18 20	0	0	0	0	0	0	0	0	0	0	0	0
Closing balance		78,119,097	77,891,812	75,101,512	99,873,481	94,612,073	92,846,053	0	0	0	177,992,578	172,113,835	167,347,565

3.5. Measures of Financial Sustainability



4. ESTIMATED FINANCIAL POSITION AT 30 JUNE 2016

4.1. Estimated Statement of Comprehensive Income

DIAMANTINA SHIRE COUNCIL				
Statement of Comprehensive Income				
For period ending 30 June 2016				
	<u>Notes</u>	<u>2016 Actual</u>	<u>Orig. 15/16</u>	<u>Amend. 15/16</u>
INCOME				
Revenue				
Recurrent Revenue				
Rates, levies and charges	3	918,693	923,025	956,435
Fees and charges		989,397	846,716	857,026
Rental income		612,610	544,585	544,585
Interest received	3	449,166	620,588	520,888
Sales revenue		13,229,202	13,532,667	13,532,667
Other income		188,955	96,398	294,778
Grants, subsidies, contributions and donations	4	3,239,727	3,079,712	3,064,634
Total Recurrent Revenue		19,627,750	19,643,690	19,791,012
Capital Revenue				
Grants, subsidies, contributions and donations	4	2,001,234	5,040,810	8,585,566
Total Capital Revenue		2,001,234	5,040,810	8,585,566
TOTAL REVENUE		21,628,984	24,684,500	28,376,578
TOTAL INCOME		21,628,984	24,684,500	28,376,578
EXPENSES				
Recurrent Expenses				
Employee benefits	5	(4,118,627)	(2,114,049)	(2,114,049)
Materials and services	6	(14,937,393)	(11,120,350)	(10,512,261)
Finance costs	7	(64,569)	(147,637)	(147,637)
Depreciation	8	(2,938,113)	(2,961,500)	(2,961,500)
Total Recurrent Expenses		(22,056,702)	(16,343,566)	(15,735,447)
Capital Expenses				
Loss on disposal of capital assets		(1,200)	0	0
		(1,200)	0	0
TOTAL EXPENSES		(22,057,903)	(16,343,566)	(15,735,447)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(428,919)	8,340,934	12,641,131

4.2. Estimated Statement of Financial Position

DIAMANTINA SHIRE COUNCIL Statement of Financial Position

For the year ended 30 June 2016

	Notes	2016 Actual	Orig. 15/16	Amend. 15/16
Current Assets				
Cash and cash equivalents	10	18,194,671	16,659,859	19,338,629
Trade and other receivables	11	1,832,435	1,593,532	1,329,309
Inventories	12	1,236,231	1,138,185	1,299,007
Other financial assets		6,320	0	3,023
Total Current Assets		21,269,657	19,391,576	21,969,968
Non-Current Assets				
Other financial assets	11	11,840	6,175	0
Inventories		860,500	860,500	860,500
Property, plant and equipment	13 27	133,518,270	145,170,022	145,403,155
Capital Work in progress		5,484,654	(319,104)	6,300
Total Non-Current assets		139,875,263	145,717,503	146,269,955
TOTAL ASSETS		161,144,920	165,109,079	168,239,923
Current Liabilities				
Trade and other payables	15	522,851	341,973	966,828
Borrowings	17	82,206	188,391	187,780
Total Current Liabilities		605,057	530,364	1,174,608
Non-Current Liabilities				
Borrowings	17	787,415	2,873,675	2,875,610
Long Service Leave		203,924	62,620	192,219
Total Non-Current Liabilities		991,339	2,936,295	3,067,829
TOTAL LIABILITIES		1,596,396	3,466,659	4,242,437
NET COMMUNITY ASSETS		159,548,524	161,642,420	163,997,486
COMMUNITY EQUITY				
Asset revaluation surplus	18	80,357,503	81,560,516	80,357,503
Retained surplus	19	79,191,021	80,081,905	85,135,642
TOTAL COMMUNITY EQUITY		159,548,524	161,642,420	165,493,145

4.3. Estimated Statement of Cash Flows

DIAMANTINA SHIRE COUNCIL

Statement of Cash Flows

For the period ending 30 June 2016

	Notes	2016 Actual	Orig. 15/16	Amend. 15/16
Cash flows from operating activities:				
Receipts from customers		17,070,845	17,813,195	17,973,769
Payments to suppliers and employees		(21,244,738)	(22,679,595)	(23,218,473)
		(4,173,893)	(4,866,401)	(5,244,705)
Interest received		449,166	620,588	520,888
Rental income		612,610	544,585	544,585
Non capital grants and contributions		3,221,977	3,079,712	3,084,634
Borrowing costs		(64,569)	(147,225)	(147,225)
Net cash inflow (outflow) from operating activities	26	45,291	(768,742)	(1,241,823)
Cash flows from investing activities:				
Payments for property, plant and equipment		(3,287,495)	(9,996,040)	(10,837,852)
Proceeds from sale of property, plant and equipment	9	(683,424)	477,230	477,230
Grants, subsidies, contributions and donations		2,001,234	5,040,810	8,585,566
Net cash inflow (outflow) from investing activities		(1,969,684)	(4,478,000)	(1,775,056)
Cash flows from financing activities				
Proceeds from borrowings		0	2,262,915	2,262,915
Repayment of borrowings		(299,871)	(369,050)	(369,050)
Net cash inflow (outflow) from financing activities		(299,871)	1,893,865	1,893,865
Net increase (decrease) in cash held		(2,224,265)	(3,352,877)	(1,123,014)
Cash at beginning of reporting period		20,419,643	19,941,906	20,419,642
Cash at end of reporting period	10	18,194,671	16,659,859	19,338,629

4.4. Estimated Statement of Changes in Equity

DIAMANTINA SHIRE COUNCIL
Statement of Changes in Equity
For the year ended 30 June 2016

	Notes	Asset revaluation reserve			Retained surplus			Reserves			Total		
		Note 18						Note 20					
		2016 Actual	Original Budget	15/16 Budget	2016 Actual	Original Budget	15/16 Budget	2016 Actual	Original Budget	15/16 Budget	2016 Actual	Original Budget	15/16 Budget
Opening balance	18 20	80,357,503	81,960,515	80,357,503	79,615,938	79,142,061	79,615,940	0	0	0	159,977,443	160,702,576	159,977,443
Available for sale investments:													
Net income recognised directly in equity	18 20	0	0	0	0	0	0	0	0	0	0	0	0
Total recognised income and expense		80,357,503	81,960,515	80,357,503	79,615,938	79,142,061	79,615,940	0	0	0	159,977,443	160,702,576	159,977,443
Transfers to and from reserves													
Total transfers to and from reserves	18 20	0	0	0	0	0	0	0	0	0	0	0	0
Closing balance		80,357,503	81,960,515	80,357,503	79,615,938	79,142,061	79,615,940	0	0	0	159,977,443	160,702,576	159,977,443

5. COMPARISON OF DIFFERENTIAL RATES AND CHARGES

COMPARISON OF DIFFERENTIAL GENERAL RATES							
COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	2015/16 Minimum Generate Rate	2016/17 Minimum Generate Rate	% Incre ase	2015/16 Rate in \$UCV	2016 /17 Rate in \$UCV	% Increas e
CATEGORY 1 Bedourie	Those lands situated within the boundaries of the Town Reserve of Bedourie and not otherwise categorised.	\$425	\$437.75	3%	\$0.0169	\$0.0174	3%
CATEGORY 2 Betoota	Those lands situated within the boundaries of the Town Reserve of Betoota and not otherwise categorised.	\$300	\$309	3%	\$0.0332	\$0.0342	3%
CATEGORY 3 Birdsville	Those lands situated within boundaries of the Town Reserve of Birdsville and not otherwise categorised.	\$425	\$437.75	3%	\$0.0169	\$0.0174	3%
CATEGORY 4 Rural	Those lands within the shire located outside of a town area and used for grazing or agricultural purposes.	\$425	\$437.75	3%	\$0.0193 4	\$0.0199	3%
CATEGORY 5.1 Mining-Small	Those lands within the Shire used, or capable of being used for extractive or mining purposes with annual extraction of less than 1,000 tonnes.	\$1,275	\$1,313	3%	\$0.2999	\$0.3089	3%
CATEGORY 5.2 Mining-Medium	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of between 1,000 and 10,000 tonnes.	\$12,445	\$12,818	3%	\$0.3807	\$0.3921	3%
CATEGORY 5.3 Mining-Large	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of more than 10,000 tonnes.	\$65,025	\$66,975	3%	\$0.4511	\$0.4646	3%
CATEGORY 5.4 Mining-Large	All mining leases which are not otherwise categorised, issued within the Council area of greater than 50 hectares.	\$65,025	\$66,975	3%	\$0.4511	\$0.4646	3%
CATEGORY 6 Telecommunica tions	Those lands within the Shire used or capable of being used for telecommunications purposes.	\$525	\$540	3%	\$0.0255	\$0.0263	3%
CATEGORY 7.1 Birdsville Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$525	\$540	3%	\$0.05	\$0.0515	3%

CATEGORY 7.2 Bedourie Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$525	\$540	3%	\$0.025	\$0.0258	3%
CATEGORY 7.3 Birdsville Non- Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$525	\$540	3%	\$0.0191	\$0.0197	3%
CATEGORY 8 Industrial	Those lands within the Shire used or capable of being used for industrial purposes.	\$525	\$540	3%	\$0.0183	\$0.0188	3%
CATEGORY 9 Intensive Accommodation	All land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".	\$27,525	\$28,350	3%	\$0.356	\$0.3667	3%
CATEGORY 10 Petroleum Lease	All Petroleum leases issued within the Council Area.	\$15,025	\$15,475	3%	\$0.3893	\$0.4010	3%
CATEGORY 11 Petroleum Other	All land, used or capable of being used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction /processing such as water storage, pipelines), excluding petroleum leases.	\$7,525	\$7,750	3%	\$0.3893	\$0.4010	3%
CATEGORY 12 Geothermal Lease	All geothermal leases issued within the Council area.	\$15,025	\$15,475	3%	\$0.3893	\$0.4010	3%
CATEGORY 13 Geothermal Other	All land, used or capable of being used primarily for geothermal extraction and/or processing (or for purposes ancillary or associated with geothermal extraction /processing such as water storage, pipelines), excluding geothermal leases.	\$4,025	\$4,145	3%	\$0.3893	\$0.4010	3%
CATEGORY 14 Power Station	All land, within the Council area, used or capable of being used for or ancillary to the generation and transmission of electricity.	\$5,000	\$5,150	3%	\$0.3893	\$0.4040	3%

6. LONG TERM FINANCIAL FORECAST

6.1. Statement of Comprehensive Income

QTC Local Government Forecasting Model—Diamantina Shire Council															
Statement of Comprehensive Income															
Whole of Council active															
Control Panel															
Line item	Annual result	Jun-13A	Jun-14A	Jun-15A	Jun-16A	Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F
	Jun-12A														
Income															
Revenue															
Operating revenue															
Net rates, levies and charges	643	736	765	863	919	964	985	1,008	1,037	1,071	1,105	1,141	1,177	1,215	1,244
Fees and charges	93	191	167	425	989	1,273	1,269	1,267	1,309	1,352	1,397	1,443	1,490	1,540	1,590
Rental income	332	375	392	570	613	561	578	603	623	643	665	687	709	733	757
Interest received	378	506	705	696	449	545	482	521	536	556	585	590	592	594	597
Sales revenue	34,588	45,575	23,958	10,475	13,229	10,601	8,527	12,431	8,527	8,527	8,527	8,527	8,527	8,527	8,527
Profit from investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other income	371	303	256	235	189	122	120	123	127	130	134	138	142	146	149
Grants, subsidies, contributions and donations	4,005	4,318	2,359	3,245	3,240	3,159	3,271	3,356	3,442	3,543	3,647	3,754	3,865	3,978	4,065
Total operating revenue	40,409	52,004	28,602	16,508	19,626	17,226	15,232	19,310	15,600	15,823	16,060	16,280	16,503	16,733	16,929
Capital revenue															
Grants, subsidies, contributions and donations	2,445	7,945	7,916	3,147	2,001	7,692	3,140	2,690	2,620	2,720	2,840	2,860	2,860	3,060	3,280
Total revenue	42,854	59,949	36,519	19,655	21,629	24,918	18,372	22,000	18,220	18,543	18,900	19,140	19,463	19,793	20,209
Capital income															
Total capital income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total income	42,854	59,949	36,519	19,655	21,629	24,918	18,372	22,000	18,220	18,543	18,900	19,140	19,463	19,793	20,209
Expenses															
Operating expenses															
Total staff wages and salaries	4,004	3,757	4,002	4,765	3,919	4,036	4,157	4,282	4,410	4,543	4,679	4,819	4,964	5,113	5,266
Councillors' remuneration	158	213	218	184	200	205	211	216	222	227	233	239	246	252	259
Employee provision expense	708	170	217	163	-	-	-	-	-	-	-	-	-	-	-
Other employee related expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less: capitalised employee expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefits	4,870	4,140	4,438	5,112	4,119	4,241	4,368	4,498	4,632	4,770	4,912	5,059	5,210	5,365	5,525
Materials and services	35,927	28,399	18,233	13,239	14,937	13,899	10,095	14,748	8,356	8,356	8,356	8,356	8,356	8,356	8,356
Finance costs	125	110	98	84	65	40	24	8	-	-	-	-	-	-	-
Depreciation and amortisation	2,811	3,201	2,999	2,933	2,936	3,012	2,711	2,738	2,813	2,903	3,007	3,123	3,253	3,397	3,554
Other expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total operating expenses	43,733	35,851	25,768	21,368	22,057	21,192	17,198	21,992	15,801	16,030	16,275	16,538	16,819	17,118	17,435
Capital expenses															
Total capital expenses	996	227	1,557	313	1	-	-	-	-	-	-	-	-	-	-
Total expenses	44,729	36,077	27,325	21,680	22,058	21,192	17,198	21,992	15,801	16,030	16,275	16,538	16,819	17,118	17,435
Net result	(1,875)	23,872	9,194	(2,025)	(429)	3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774



QTC Local Government Forecasting Model—Diamantina Shire Council
Statement of Comprehensive Income



All outputs are in thousands (\$'000) unless otherwise indicated

Whole of Council active

Control Panel

Line item	Annual result					Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F
	Jun-12A	Jun-13A	Jun-14A	Jun-15A	Jun-16A										
Tax equivalents															
Net result before tax equivalents	(1,876)	23,872	9,194	(2,025)	(429)	3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774
Tax equivalents payable	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net result after tax equivalents	(1,876)	23,872	9,194	(2,025)	(429)	3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774
Other comprehensive income															
Items that will not be reclassified to net result															
Increase (decrease) in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous comprehensive income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total other comprehensive income for the year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total comprehensive income for the year	(1,876)	23,872	9,194	(2,025)	(429)	3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774
Operating result															
Operating revenue	40,409	52,004	28,602	16,508	19,628	17,226	15,232	19,310	15,600	15,823	16,060	16,280	16,503	16,733	16,929
Operating expenses	43,733	35,851	25,768	21,368	22,057	21,192	17,198	21,992	15,801	16,030	16,275	16,538	16,819	17,118	17,435
Operating result	(3,324)	16,153	2,835	(4,860)	(2,429)	(3,967)	(1,966)	(2,682)	(201)	(207)	(215)	(258)	(316)	(385)	(506)

6.2. Statement of Financial Position

QTC Local Government Forecasting Model—Diamantina Shire Council															
Statement of Financial Position															
Whole of Council active															
Control Panel															
Line item	Annual result	Jun-13A	Jun-14A	Jun-15A	Jun-16A	Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F
	Jun-12A														
Assets															
Current assets															
Cash and cash equivalents	6,882	17,799	18,955	20,420	18,195	10,067	8,331	5,733	5,212	5,059	4,954	4,770	4,581	4,384	4,258
Trade and other receivables	6,214	6,072	3,506	1,480	1,832	1,152	1,020	1,296	1,039	1,056	1,070	1,085	1,098	1,117	1,131
Inventories	2,086	1,559	1,597	1,599	1,236	1,236	1,236	1,236	1,236	1,236	1,236	1,236	1,236	1,236	1,236
Other current assets	14	112	181	6	6	6	6	6	6	6	6	6	6	6	6
Non-current assets held for sale	-	-	861	861	861	861	861	861	861	861	861	861	861	861	861
Total current assets	15,196	25,541	25,100	24,365	22,130	13,321	11,453	9,132	8,354	8,218	8,127	7,958	7,782	7,604	7,492
Non-current assets															
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and other receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property, plant & equipment	134,111	130,466	138,916	137,969	139,003	152,421	155,246	158,291	161,515	164,910	168,468	172,183	176,046	180,053	184,195
Other non-current assets	32	25	19	12	12	12	12	12	12	12	12	12	12	12	12
Total non-current assets	134,143	130,491	138,935	137,980	139,015	152,433	155,257	158,303	161,527	164,922	168,480	172,194	176,058	180,065	184,207
Total assets	149,339	156,032	164,035	162,345	161,145	165,754	166,711	167,435	169,881	173,140	176,607	180,153	183,840	187,668	191,698
Liabilities															
Current liabilities															
Overdraft	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and other payables	2,623	1,500	742	1,006	523	1,681	1,327	1,784	1,179	1,193	1,205	1,217	1,226	1,242	1,255
Borrowings	313	332	330	382	82	305	276	-	-	-	-	-	-	-	-
Provisions	-	112	-	-	-	-	-	-	-	-	-	-	-	-	-
Other current liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	2,936	1,944	1,072	1,388	605	1,986	1,603	1,784	1,179	1,193	1,205	1,217	1,226	1,242	1,255
Non-current liabilities															
Trade and other payables	97	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loans	1,419	1,086	755	788	787	276	-	-	-	-	-	-	-	-	-
Finance leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,419	1,086	755	788	787	276	-	-	-	-	-	-	-	-	-
Employee	219	158	165	192	204	204	204	204	204	204	204	204	204	204	204
Restoration & rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restructuring	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	34	40	-	-	-	-	-	-	-	-	-	-	-	-



QTC Local Government Forecasting Model—Diamantina Shire Council
Statement of Financial Position



All outputs are in thousands (\$'000) unless otherwise indicated

Whole of Council active

Control Panel

Line item	Annual result															
	Jun-12A	Jun-13A	Jun-14A	Jun-15A	Jun-16A	Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	
Provisions	219	193	205	192	204	204	204	204	204	204	204	204	204	204	204	
Other non-current liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total non-current liabilities	1,735	1,279	960	980	991	480	204	204	204	204	204	204	204	204	204	
Total liabilities	4,671	3,223	2,032	2,368	1,596	2,466	1,807	1,988	1,383	1,397	1,409	1,421	1,430	1,448	1,459	
Net community assets	144,668	152,809	162,003	159,977	159,549	163,288	164,903	165,447	168,499	171,743	175,198	178,732	182,410	186,222	190,239	
Community equity																
Asset revaluation surplus	98,450	82,842	83,493	80,358	80,358	80,372	80,813	81,349	81,981	82,712	83,543	84,475	85,509	86,647	87,889	
Retained surplus	46,219	69,967	78,509	79,620	79,191	82,916	84,091	84,099	86,517	89,031	91,655	94,257	96,901	99,576	102,350	
Total community equity	144,668	152,809	162,003	159,977	159,549	163,288	164,903	165,447	168,499	171,743	175,198	178,732	182,410	186,222	190,239	
Reconciliation																
Net community assets to community equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

6.3. Statement of Cash Flows

QTC Local Government Forecasting Model—Diamantina Shire Council															
Statement of Cash Flows															
Whole of Council active															
Control Panel															
Line Item	Annual result	Jun-13A	Jun-14A	Jun-15A	Jun-16A	Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F
Cash flows from operating activities															
Receipts from customers	43,998	55,538	30,013	16,480	17,071	13,491	11,042	14,560	11,263	11,072	11,157	11,242	11,332	11,419	11,505
Payments to suppliers and employees	(43,541)	(38,399)	(26,066)	(20,354)	(21,245)	(16,982)	(14,817)	(18,789)	(13,593)	(13,112)	(13,257)	(13,403)	(13,557)	(13,705)	(13,868)
Payments for land held as inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of land held as inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest received	376	506	705	896	449	545	482	521	536	556	585	590	592	594	597
Rental income	-	-	392	570	613	584	577	601	622	642	663	685	708	731	755
Non-capital grants and contributions	-	-	2,359	3,245	3,222	3,287	3,283	3,350	3,437	3,536	3,640	3,747	3,856	3,969	4,059
Borrowing costs	(125)	(110)	(98)	(84)	(65)	(40)	(24)	(6)	-	-	-	-	-	-	-
Tax equivalents paid to General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend paid to General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment of provision	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other cash flows from operating activities	332	375	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from operating activities	1,040	17,909	7,306	532	45	884	523	236	2,264	2,694	2,789	2,862	2,934	3,006	3,048
Cash flows from investing activities															
Payments for property, plant and equipment	(7,008)	(15,393)	(14,963)	(2,926)	(3,287)	(16,416)	(5,095)	(5,247)	(5,405)	(5,567)	(5,734)	(5,906)	(6,083)	(6,266)	(6,454)
Payments for intangible assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net movement in loans and advances	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	393	1,189	1,230	628	(683)	-	-	-	-	-	-	-	-	-	-
Grants, subsidies, contributions and donations	2,445	7,545	7,916	3,147	2,001	7,692	3,140	2,690	2,620	2,720	2,840	2,860	2,960	3,080	3,280
Other cash flows from investing activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from investing activities	(4,170)	(6,679)	(5,816)	848	(1,970)	(8,723)	(1,955)	(2,557)	(2,785)	(2,847)	(2,894)	(3,046)	(3,123)	(3,206)	(3,174)
Cash flows from financing activities															
Proceeds from borrowings	-	-	-	433	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings	(301)	(314)	(333)	(340)	(300)	(289)	(305)	(276)	-	-	-	-	-	-	-
Repayments made on finance leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from financing activities	(301)	(314)	(333)	84	(300)	(289)	(305)	(276)	-	-	-	-	-	-	-
Total cash flows															
Net increase in cash and cash equivalent held	(3,430)	10,916	1,156	1,464	(2,225)	(8,128)	(1,736)	(2,596)	(521)	(153)	(105)	(184)	(189)	(197)	(126)
Opening cash and cash equivalents	10,313	6,882	17,799	18,955	20,420	18,195	10,087	8,331	5,733	5,212	5,059	4,954	4,770	4,581	4,384
Closing cash and cash equivalents	6,882	17,799	18,955	20,420	18,195	10,067	8,331	5,733	5,212	5,059	4,954	4,770	4,581	4,384	4,258
Reconciliation															
Closing cash balance to Statement of Financial Position	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



6.4. Statement of Changes in Equity

QTC Local Government Forecasting Model—Diamantina Shire Council																
Statement of Changes in Equity																
Whole of Council active																
Control Panel																
Line item	Annual result	Jun-12A	Jun-13A	Jun-14A	Jun-15A	Jun-16A	Jun-17B	Jun-18F	Jun-19F	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F
Asset revaluation surplus																
Opening balance						80,358	80,372	80,813	81,349	81,981	82,712	83,543	84,475	85,509	86,647	
Net result						na	na	na	na	na	na	na	na	na	na	
Increase in asset revaluation surplus						14	441	536	633	731	831	932	1,034	1,138	1,242	
Internal payments made						na	na	na	na	na	na	na	na	na	na	
Closing balance						80,358	80,372	80,813	81,349	81,981	82,712	83,543	84,475	85,509	86,647	
Retained surplus																
Opening balance						79,191	82,916	84,091	84,099	86,517	89,031	91,655	94,257	96,901	99,576	
Net result						3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774	
Increase in asset revaluation surplus						na	na	na	na	na	na	na	na	na	na	
Internal payments made						-	-	-	-	-	-	-	-	-	-	
Closing balance						79,191	82,916	84,091	84,099	86,517	89,031	91,655	94,257	96,901	99,576	
Total																
Opening balance						159,549	163,288	164,903	165,447	168,499	171,743	175,198	178,732	182,410	186,222	
Net result						3,725	1,174	8	2,419	2,513	2,625	2,602	2,644	2,675	2,774	
Increase in asset revaluation surplus						14	441	536	633	731	831	932	1,034	1,138	1,242	
Internal payments made						-	-	-	-	-	-	-	-	-	-	
Closing balance						159,549	163,288	164,903	165,447	168,499	171,743	175,198	178,732	182,410	186,222	

7. OPERATIONAL PLAN 2016 – 2017

Social		
A community which is Actively Maintaining Practices which ensures Environmental Sustainability.		
Outcome	Strategies	Measure
Further Development of Green Energy Opportunities	Lobby relevant agencies to take advantage of the natural resources for the production of energy in the Shire.	Number of lobbying activities
	Actively encourage and promote renewable energy use within the shire.	Production Capacity of Green Energy Operations
The Pest Animals/Plant status of the Shire is Improved	Maintain currency of relevant pest animal and plants management plans.	Percentage of statutory plans that are up to date
	Management plans are developed and implemented to protect the environment	Percentage of Management plans targets that are met
	Engage with regional bodies and participate in the development of regional environmental management plans.	Number of regional environmental activities that Council is engaged in
Effective Animal Control within Communities	Ensure that local laws and other legislation are applied as required to ensure that effective animal control is maintained within towns.	Number of animal control complaints.
Protection of the Great Artesian Basin	Maintain up to date information on scientific developments with respect to the GAB.	Number of scientific developments that are not reported to Council
	Maintain membership of the great artesian basin committee.	GABC membership status
Towns which are Attractive, Green and Clean with a Community that takes Pride in their Homes and Towns.		
Recognition Through Tidy Towns Awards	Maintain membership of KABC and nominate annually	Number of awards.
Viable Community Fruit and Vegetable Gardens are Operating in Birdsville and Bedourie	Encourage the voluntary operation of community gardens within both towns.	Number of participants in a community garden program.
Effective Waste Management	Review the Shire Waste Management strategy	Percentage of waste management strategy actions completed within agreed time frames
A Community that Recognises the Value of Preserving the Unique Culture of the Area.		
Effective Management of Cultural Heritage and Native Title	Investigate the establishment of a cultural heritage management plan	Progress with the development of a cultural heritage management plan
	Progress the finalisation of ILUAs with Native Title holders as appropriate	Number of ILUAs not completed within two years of commencement
	Progress the implementation of ILUA's.	Implementation of measures identified in ILUA's

Outcome	Strategies	Measure
Financially Viable and Strongly Supported Traditional Social Events	Maintain support in accordance with Council's grants to community organisations policy.	Percentage of grants made in line with Council policy
Identification of Aboriginal Sites of Significance	Liaise with aboriginal groups to identify sites of significance	Instances of damage by Council works to unidentified aboriginal sites of significance
Preservation of Historical Sites and Artefacts	Establish and fund a plan for the preservation and display of historical sites and artefacts.	Progress with the development of plan for the preservation of historical sites and artefacts
A Community where the Cost of Living is Comparable to the South East of the State.		
The Cost of Living in the Shire is Reduced	Identify ways to reduce the cost of living.	Number of cost of living improvement opportunities identified
A Community With Affordable Access To The Full Range Of Transport Services And Facilities.		
A Reliable, Regular Air Service at Prices Comparable to Brisbane to Mt Isa Costs	Encourage use of the subsidies passenger air services	Number of air travel passengers movements in Shire
A weekly Freight Service at Prices Comparable to Brisbane to Mt Isa Freight Costs	Maintain bi-annual preferred freight supplier arrangements for Council and community freight	Cost and reliability of freight services
A Community With High Private Home Ownership In Which All Residents Are Appropriately Housed.		
Private Home Ownership Continues to Increase	Continue to make suitable housing stock available for private purchase	Percentage of dwelling units is private ownership
	Negotiate the acquisition of community housing stock from Queensland Government at nil cost	Finalise negotiations
A Motivated And Involved Community.		
Active and Well Resourced Community Groups	Maintain support in accordance with Council's Community Grants policy.	Number of community events
	Assist community groups to access grant funding.	Number of successful grant applications
The Shire's Youth are Actively Involved in the Community	Support the youth Council meetings and activities.	Number of youth involved in the youth council and its activities
	Continue to facilitate skills development activities for youth	Number of targeted youth development activities
A Safe and Crime Free Community.		
The Community Remains Safe and Crime Free	Continue to support police and emergency services in the Shire	Active SES members in each town
The Community Remains Safe and Crime Free	Maintain engagement with regional police service to ensure that police stations are staffed at all times, community needs are understood and policing is effective.	Number of engagement / lobbying activities
The Community Remains Safe and Crime Free	Maintain Local Disaster Management Plans and actively participate in DDC activities	Disaster management plan status

A Well Co-Ordinated And Co-Operative Group Of Businesses And Individuals That Deal With The Public Which Successfully Promotes The Community.		
Economic Development Plan Goals Have Been Achieved	Review the Economic & Tourism Development Plan	Percentage of EDP actions implanted within agreed timelines
Full Employment.		
The Employment Rate Maintained at More Than 95%	Make Council training activities available to community members if appropriate	Unemployment rate
	Facilitate the establishment of family day care opportunities	Number of family day care providers
Fully Operational Medical and Pharmacy Facilities Run by Quality Service Providers that Provide Appropriate and Affordable Access to on site GP's and other Specialist Medical Care		
A Community that is Fully Aware of and Responsible to Primary Health Care Needs	Implement health issues awareness activities in the workforce	Community Satisfaction with Health Service (Community Survey)
	Subsidise the cost of Council's bus for groups wishing to access specialist medical services.	Status of bus subsidy policy
	Lobby State health to provide half yearly dental visits	Number of lobbying activities
	Ensure the maintenance of visits by specialist health services. (cardio, ENT etc)	Number of instances of health professionals visits to the shire
Establish a Partnership with Central West Hospital and Health Board to Provide a Quality Health Service	Enter into a partnership and ensure facilities are maintained.	Progress with establishment of CWHH board as service provider
	Ensure service levels are maintained.	Frequency of service level review
Quality Health Infrastructure that meets Community Needs	Liaise with Qld Health in the upgrade of Health facilities in both towns including the provision of mortuary facilities in Birdsville.	Progress with additions to the Birdsville clinic
Ambulance Services Throughout The Shire and at Community Events are Retained	Continue to lobby QAS and Qld Health to provide ambulance services to community events.	Number of Lobbying activities
Quality Sporting Facilities.		
Well Maintained, Quality Sporting Facilities which meet Community Needs with Additional Facilities as Appropriate for the Communities	Council assist all clubs to submit their club facility plans.	Percentage of clubs that have submitted their club development plans
	Upgrade Bedourie Pool & Spa Facilities upon receipt of Grant Funding including the construction of a community gym on the site.	Facilities are renewed and constructed in line with subsidy guidelines.
Communication Access Comparable with South East Queensland		
Fibre Optic Cable (Including Mobile Phone Towers) is	Facilitate the delivery of optic fibre and 4G mobile services to Bedourie and Birdsville	Optic Fibre and 4G is delivered to both towns

Connected From Boulia to Birdsville		
Economic		
Land and Infrastructure Development that Facilitates and meets the Needs of the Growing communities.		
Town Planning Scheme which will Meet Community Needs and Growth into the Future	Regularly review the town planning scheme and ensure development applications are assessed in accordance with the scheme.	Number of Vacant Blocks available in each town
A Major and Sustainable Tourism and Events Industry		
Well Planned Tourism Initiatives	Review the tourism development plan (including events)	Tourism Plan reviewed
	Review Council's level of support for tourism and major events.	Review of Council support for tourism and major events
	Continue to work cooperatively with Barcoo and Boulia's shire to promote the Channel Country as a wider destination.	Joint promotion efforts
	Maintain membership of OQTA and RAPAD and other relevant tourism orientated associations.	Memberships maintained.
	Position Birdsville as a location for small to medium conferences.	Number of conferences attracted.
	Construct additional cabins and amenities in the Birdsville Caravan Park and short term budget accommodation facility in Graham St Birdsville to cater for larger events and overflow from the Caravan Park	Facilities are constructed and operational.
A Transport Network Maintained in Line with the Rest of the State.		
A Well Maintained Shire Road Network which meets the needs of the Road Users	Carry out works in line with works program	Percentage of planned works that are completed each year.
Airports and Services that Meet Community Requirements	Implement the development plans for Bedourie and Birdsville airports as funds allow.	Percentage of funded airport development works completed.
All Main Roads in the Shire are Bitument Sealed	Lobby State and Federal Government for road network improvement in line with Councils 20 year main roads improvement strategy.	% of Main roads in the Shire that are sealed
	Contribution up to 50% of costs to the sealing of main roads inline with budget constraints.	Availability of funds for contribution to Main roads sealing
Council is a Leader in the Region which Supports Regional Co-Operation, Resource Sharing and Partnerships		
Council Continue to Lead the Region in Co-operation and Resource Sharing	Cooperate with neighbouring Shires in resource sharing activities where mutually beneficial.	Number of resource sharing activities with neighbouring Shires
	Participate in regional purchasing arrangements with other Councils where appropriate	Number of regional purchasing initiatives Council has participated in.
	Participate in regional resource sharing and cooperation initiatives	Number of resource sharing activities on a regional basis

	with other Councils where appropriate	
Council Leadership deliver Growing and Diversified Industries which provide ample Employment Opportunities to Shire Residents.		
An Economic Development Plan in place which Enables New Businesses to be Developed	Review the economic development plan	Percentage of the economic development plan actions implemented
	Identify and actively market available land stocks	Council land sales
Council is Recognised as the Sole Road Construction Provider in the Shire		
Maintain a Profitable Plant Operation	Review plant hire rates and performance periodically	Status of annual plant review
Council Owns and Operates a Quality Plant Fleet	Carry out plant changeover in accordance with plant replacement program	Percentage compliance with plant replacement program
Council Maintains its Sole Invitee Status for all DMR and NDRRA Works	Lobby Federal and State to ensure NDRRA works are offered to Council on a basis which does not negatively impact on Council	Number of lobbying activities undertaken
Sustainable Quality Council Assets which meet Community Needs.		
Well Maintained Council and Community Assets with Additional Facilities as Appropriate for the Communities	Review assets management plans for Water, Sewerage, Buildings and Roads	Percentage of asset management plan actions implemented within agreed time frames
	Review Council service levels and benchmark against industry standards	Progress staged service level reviews
	Seek funding assistance for the development of new or renewal of facilities in line with the prioritised program as finance allows.	Percentage of grants that are aligned with Council strategy
Governance		
A Sustainable and Effective Organisation		
A Quality, Effective and Motivated Workforce	That Council develop and implement a comprehensive training and development plan for Councillors and staff which is aimed at delivering Council's strategic outcomes.	Progress with needs analysis review
	Conduct regular performance appraisals for all staff.	Percentage of staff with up to date performance review
	Promote the employment and development of local residents.	Percentage of staff that are local residents
	Maintain work practices in line with the Workplace Health & Safety Legislation.	Number of WHS incidents
	Implement practices across the organisation, which are in line with Council quality assurance system.	Ongoing compliance with QA system
	Review Councils Human Resources Policy to maintain its relativity to the new award and industrial relations legislation as amended.	Progress with attraction and retention review

Best Practice Corporate Governance	Maintain high standard of ethical conduct.	Frequency of ethical conduct and policy training
	Provide sufficient resources to facilitate effective governance.	Percentage of identified corporate governance strategies that are funded
	Provide adequate support and development opportunities to ensure that corporate skills and knowledge are current and leading edge.	Percentage of skills development program activities that are funded
	Develop and maintain a Risk Management Plan.	Progress with risk management program development and implementation
Effective Knowledge Management Systems and Policies in Place	Maintain an effective records management system which complies with legislative requirements.	Frequency of review of records management system and policy
	Maintain an effective information management system.	Percentage of IT plan actions that are implemented
	Develop, implement and maintain strategic IT plan taking into account the benefits provided by 4G and optic fibre.	Progress with IT plan development
Long Term Financial Sustainability	Maintain up to date and compliant financial management and reporting systems.	Number of matters raised in external audit
	Fund depreciation in line with Council's revenue policy and provide for asset replacement in line with asset management plans.	Compliance with asset management plan actions
	Ensure that grant and subsidy income is maximised.	Percentage of grant applications that are successful
	Maximise internal/external revenue sources.	Annual revenue growth
	Continue to apply the Code of Competitive Conduct to nominated Council business activities.	Number of nominate business activities that do not have CCC applied
Quality Administration and Service which meets Customer Needs	That an external customer service operating framework be developed which ensures that customers receive a quality and positive experience when dealing with Council.	Progress with customer service charter development
	Provide adequate resources to ensure that administration and customer service functions are carried out effectively.	Level of resources applied to administration
	Ensure enquiries and customer requests are satisfactorily dealt with in a timely, appropriate manner.	Percentage of customer requests dealt with outside of targets
Effective Community Engagement	Develop and improve communications tools including Council website, community noticeboard, rates newsletter, annual report etc.	Progress with annual review and update of communication tools effectiveness

8. REVENUE STATEMENT

BACKGROUND

Local Government Act 2009

Section 104(5) (a) (iv) of the Local Government Act outlines the following:

- (5) *The system of financial management established by a local government must include—*
- (a) *the following financial planning documents prepared for the local government—*
- (i) *a 5-year corporate plan that incorporates community engagement;*
 - (ii) *a long-term asset management plan;*
 - (iii) *a long-term financial forecast;*
 - (iv) *an annual budget including revenue statement;*
 - (v) *an annual operational plan;*

Local Government Regulation 2012

Section 172 of the Local Government Regulation 2012 outlines the requirements of revenue statement:

- (1) *The revenue statement for a local government must state—*
- (a) *if the local government levies differential general rates—*
 - (i) *the rating categories for rateable land in the local government area; and*
 - (ii) *a description of each rating category; and*
 - (b) *if the local government levies special rates or charges for a joint government activity—a summary of the terms of the joint government activity; and*
 - (c) *if the local government fixes a cost-recovery fee—the criteria used to decide the amount of the cost-recovery fee; and*
 - (d) *if the local government conducts a business activity on a commercial basis—the criteria used to decide the amount of the charges for the activity's goods and services.*
- (2) *Also, the revenue statement for a financial year must include the following information for the financial year—*
- (a) *an outline and explanation of the measures that the local government has adopted for raising revenue, including an outline and explanation of—*
 - (i) *the rates and charges to be levied in the financial year; and*
 - (ii) *the concessions for rates and charges to be granted in the financial year;*
 - (b) *whether the local government has made a resolution limiting an increase of rates and charges.*

INTRODUCTION

The Diamantina Shire Council is categorised as a Rural Remote Extra Small (RTX) Council with a significant cattle sector.

The Council has a forecast revenue budget of \$24.941 million for the 2016/2017 financial year, comprised of rates and charges imposed by the Council, Commonwealth and State Government grants and subsidies, sales and recoverable works and fees and charges.

Council's estimated revenue for the forthcoming year is:

- In accordance with its adopted Corporate Plan and Operational Plan;
- Set at a level which considers the current economic climate;
- Set at a level which considers the services which are to be provided to the community;
- Set at a level that is considered fair and equitable; and
- Set in accordance with Council's 2016/2017 Revenue Policy.

Period

This statement applies from July 1, 2016 to June 30, 2017.

RATING

Differential General Rates

General rates are for services, facilities and activities that are supplied or undertaken for the benefit of the community in general (rather than a particular person).

The Council is required to raise an appropriate amount of revenue to maintain assets and provide services to the shire as a whole. In deciding how the revenue is raised Council considered:

- The rateable value of the land;
- Relative valuation as between different types of land;
- The approach to general rating adopted by the Diamantina Shire Council for the 2015/16 financial year;
- The demand that some land uses place on the services which Council is required to provide; and
- The ability of the land to generate revenue.

Pursuant to section 81 of the *Local Government Regulation 2012* categories into which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	COLUMN 3 IDENTIFICATION
CATEGORY 1 Bedourie	Those lands situated within the boundaries of the Town Reserve of Bedourie and not otherwise categorised.	Land identified as area A of map 'Bedourie - Map 1' and having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 2 Betoota	Those lands situated within the boundaries of the Town Reserve of Betoota and not otherwise categorised.	Land identified within area A of map 'Betoota - Map 2' having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 3 Birdsville	Those lands situated within boundaries of the Town Reserve of Birdsville and not otherwise categorised.	Land identified within area A of map 'Birdsville - Map 3' having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 4 Rural	Those lands within the shire located outside of a town area and used for grazing or agricultural purposes.	Land having a land use code of 04,05,60,61,64,65, or 66
CATEGORY 5.1 Mining-Small	Those lands within the Shire used, or capable of being used for extractive or mining purposes with annual extraction of less than 1,000 tonnes.	Land having the land use code of 40A
CATEGORY 5.2 Mining-Medium	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of between 1,000 and 10,000 tonnes.	Land having the land use code of 40A
CATEGORY 5.3 Mining-Large	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of more than 10,000 tonnes.	Land having the land use code of 40A
CATEGORY 6 Telecommunications	Those lands within the Shire used or capable of being used for telecommunications purposes.	Land having the land use code of 91
CATEGORY 7.1 Commercial Birdsville Operating	Those lands within Birdsville used or capable of being used for commercial purposes and which in full or part provides goods and/or services to visitors/travellers.	Land identified as area A on Birdsville Map 3 and having a land use code of 10,11,12,13,17,18,19,21,22,23,24,25,27,30,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99
CATEGORY 7.2 Commercial Bedourie Operating	Those lands within Bedourie used or capable of being used for commercial purposes and which in full or part provides goods and/or services to visitors/travellers.	Land identified as area A on Bedourie Map 1 and having a land use code of 10,11,13,17,18,19,21,22,23,24,25,27,30,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99
CATEGORY 7.3 Commercial Birdsville Non-Operating	Those lands within Birdsville capable of being used for commercial purposes but do not provide services to tourists/travellers.	Land identified as area A on Birdsville Map 3 and having a land use code of 10,11,13,17,18,19,21,22,23,24,25,27,30,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99

COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	COLUMN 3 IDENTIFICATION
CATEGORY 8 Industrial	Those lands within the Shire used or capable of being used for industrial purposes.	Land identified as area A on Bedourie Map 1 or area A on Birdsville Map 3 having a land use code of 28, 29,31,33,35.
CATEGORY 9 Intensive Accommodation	All land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as “workers accommodation”, “single person’s quarters”, “work camps”, “accommodation village” or “barracks”.	Land having a land use code of 44
CATEGORY 10 Petroleum Lease	All Petroleum leases issued within the Council Area.	Land having a land use code of 40C
CATEGORY 11 Petroleum Other	All land, used or capable of being used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction /processing such as water storage, pipelines), excluding petroleum leases.	Land having a land use code of 40C
CATEGORY 12 Geothermal Lease	All geothermal leases issued within the Council area.	Land having a land use code of 40D
CATEGORY 13 Geothermal Other	All land, used or capable of being used primarily for geothermal extraction and/or processing (or for purposes ancillary or associated with geothermal extraction /processing such as water storage, pipelines), excluding geothermal leases.	Land having a land use code of 40D
CATEGORY 14 Power Station	All land, within the Council area, used or capable of be used for or ancillary to the generation and transmission of electricity.	Land having a land use code of 90

Definitions for words used in this table

“Mining”

Land that was used, is used, or intended to be used:

- as a mine (or for purposes ancillary or associated with mining such as, for example, washing down, stockpiling and loading, haulage, water storage, buffering and rehabilitation); or
- in conjunction with other land as part of an integrated mining operation.

For the purposes of the definition of mining, “**integrated mining operation**” means land contained in more than one rateable assessment which land was used, is used, or intended to be used in an integrated manner for the purposes of mining or purposes ancillary or associated with mining such as, for example, washing down, stockpiling and loading, haulage, water storage, buffering and rehabilitation.

“Land Use Code”

The land use codes referred to in Column 3 above are prepared and adopted by the Diamantina Shire Council for use in conjunction with the differential rating categorisation, description and identification table appearing above. Similarly, the definitions of these land use codes are prepared and adopted by the Diamantina Shire Council for use in conjunction with the differential rating categorisation, description and identification table appearing above. A full list of the [land use codes](#) and their definitions are attached.

“Bedourie - Map 1”, “Betoota - Map 2” and “Birdsville - Map 3”

These are the three maps that have been specifically prepared for the purposes of identifying the location of particular rating categories. Copies of these three maps are attached. The originals of the three maps are retained by the Chief Executive Officer.

Objection to Categorisation

Pursuant to section 90 of the *Local Government Regulation 2012* the owners of rateable land will be informed that they have the right of objection to the category their land is included in. All objections shall be to the Chief Executive

Officer of the Diamantina Shire Council and the only basis for objection shall be that at the date of issue of the rate notice, the land should belong to a different rating category.

Limiting Of Rates Increase

Pursuant to sections 116 of the *Local Government Regulation 2012*, the increase in the differential general rates for Category 4 - Rural land will be limited such that landholders in this category will pay no more than 10% more than the gross amount of general rates paid in 2015/16 to reduce the impact of the revaluation of the rural land in the shire.

Minimum General Rates

A minimum differential general rate is set for each differential general rate category to achieve an appropriate contribution from all property owners, irrespective of the valuation of a property.

Separate Rates and Charges

Diamantina Shire Council does not intend to make and levy any Special Rates and Charges for the 2016/2017 financial year.

Special Rates and Charges

Diamantina Shire Council does not intend to make and levy any Special Rates and Charges for the 2016/2017 financial year.

Utility Charges

Water

Water charges are determined, collected and used for the purpose of defraying the cost of planning, water demand management and constructing water infrastructure including interest and redemption charges incurred by Council, and the cost of operating, maintaining and managing the water supply system.

As such, the utility charge for water services shall be charged as a 2-part charge in accordance with section 101(1)(b) of the *Local Government Regulation 2012*, comprising:-

- (a) an access charge; and
- (b) a charge for the amount of water used (a consumption charge).

The access charge shall be levied on every parcel of rateable land in Council's water service area. Council believes that it is logical and equitable for all ratepayers who have access, or may have access, to Council's water supply infrastructure to contribute to the fixed costs of the water supply operation.

The consumption charge shall be calculated:-

- (a) where water used by land is measured by a water meter, having regard to the actual metered consumption.
- (b) Where water used by land is not measured by a water meter, in accordance with Table A.

Table A

DESCRIPTION OF LAND	BEDOURIE WATER SUPPLY (WATER UNITS)	BIRDSVILLE WATER SUPPLY (WATER UNIT)
Vacant unconnected Land	4	8
Vacant Connected Land	8	16
Detached Dwelling	10	20
Attached Dwelling Unit -each	8	16
Motels – per accommodation unit	6	8
Hotels	15	30
Health Clinic	15	20
School	15	40
Caravan Parks per shower	6	8
Commercial or Industrial Premises	10	20
Intensive Accommodation per shower	6	6
Geothermal Power Station	0	500
Stock Trough	10	10

Sewerage

Sewerage charges apply to all properties that are contained either wholly or partly within the declared sewerage area or outside the declared sewerage area but connected or may be connected to Council's sewerage system. Revenue from these charges is used for the purpose of defraying the cost of planning and constructing sewerage infrastructure including interest and redemption charges incurred by Council, and the cost of operating, maintaining and managing the sewerage system. The charge is set so as to recover these costs. A charge is applied to each W.C. pedestal installed on each property (exceptions apply).

Pursuant to Section 99 of the Local Government Regulation 2012 sewerage charges as set out hereunder, be made and levied in accordance with the several bases set out hereunder for the supply of a common effluent drainage system (CED) by the Council.

- (i) A CED sewerage charge on a unit basis for each WC pedestal on all improved rateable properties and non-rateable properties which are connected to the Council's CED system, as per Schedule 1;
- (ii) A CED sewerage charge on a unit basis on all unimproved rateable properties which are either contained wholly or partly within the declared CED sewerage area but which are not connected to Council CED sewerage system as per Schedule 1:

Schedule 1		
CED Scheme	Connected Land	Unconnected Land
	Number of Units (per WC pedestal)	Number of Units
Bedourie	5	3
Birdsville	5	3

Service Charges

Waste Management Charge

Waste management charges are determined on a user pays basis and collected and used for the purpose of defraying the cost of supplying a waste management service for the removal and disposal of waste. The charges are set so as to recover waste management costs including:

- Waste service administration
- Waste collection
- Waste facility operation
- Waste minimisation and reduction education
- Post closure of waste facilities

The waste management services provided include –

- Residential - waste collection.
- Commercial - waste collection.

The Diamantina Shire Council will levy a cleansing charge for the collection and disposal of waste from 240 litre mobile garbage bins in the towns of Bedourie and Birdsville.

Each residential premises will be allocated one 240 litre mobile garbage bin which will be serviced weekly.

Commercial premises will be required to have a minimum of 6 bins serviced weekly with each bin service being charged per bin service. Each additional bin will be levied the annual charge.

No adjustment shall be made for non-occupancy or use of premises less than 6 months in duration. No adjustment shall be made for non-occupancy or use of premises until written advice is given to Council and only from the date of receipt of that advice and the return of the relevant bins provided to Council.

Charges for refuse service will commence upon the premises being considered to be occupied and the delivery of the 240 litre bin to the premises by Council.

Arrangements can be made to collect additional mobile garbage bins on a temporary basis upon payment of the relevant charge.

DISCOUNT FOR PROMPT PAYMENT OF RATES AND CHARGES

Council will allow a discount for the prompt payment of differential general rates where all other rates or charges are paid in full by the due date stipulated on the rates notice. The due date will be no less than sixty days from the date the rates notice is issued.

It is considered that the provision of a discount encourages prompt payment of rates and the extended period of the discount period allows for the extended time taken for postal services to and from Bedourie.

PAYMENTS IN ADVANCE

Council accepts payments in advance by lump sum or by instalments. Interest is not payable on any credit balances held.

INTEREST ON OVERDUE RATES AND CHARGES

It is Council's policy to ensure that the interests of ratepayers are protected by discouraging avoidance of responsibilities for meeting rates and charges debts.

In accordance with Section 133 of the Local Government Regulation 2012 when any rates or charges are unpaid Council will impose interest of 11% compounded daily on rates and charges which remain unpaid at the expiration of sixty-one days after the issue date of the rate notice.

COLLECTION OF OUTSTANDING RATES AND CHARGES

Council requires payment of rates and charges within the specified period and it is Council's policy to pursue the collection of outstanding rates and charges diligently but with due concern for the financial hardship faced by some members of the community.

To this end Council has established administrative processes which allow for the payment of rates and charges by instalments and for the selection of various options (including legal action) for the recovery of debt.

REBATES AND CONCESSIONS

The Diamantina Shire Council does not plan to fund any rebates and concessions for the 2016/2017 financial year.

Pensioners

Council will grant assistance by way of remission of rates and charges to approved pensioners under the State Government Pensioner Subsidy Scheme provided they:-

- hold a valid Blue Centrelink Pension Card, a Gold Veteran Affairs Card or a Blue Veteran Affairs Card
- are the registered owner or life tenant of the property; and
- are solely or jointly with a co-owner, legally responsible for the payment of the rates/charges; and
- reside on the property for which the remission is claimed; and
- make a claim on the appropriate application form, for an initial application.

COST RECOVERY FEES

Council administers regulatory fees and other general fees and charges. Generally the Council will set these fees and charges at a level which reflects the underlying costs and charges including allocated overheads and administration costs.

For cost recovery fees the expected revenue from fees and other sources for each regulatory scheme will not exceed the costs of the scheme.

The criteria used to determine an amount of a cost recovery fee may include:

- (a) Administrative costs including:
 - (i) acceptance and receipt of monies;
 - (ii) provision of relevant documentation; and
 - (iii) administrative support for all correspondence and advice both written and oral including wages, building overheads, stationery, and information technology time;
- (b) Inspection of completed and uncompleted works;
- (c) Assessment and report writing by Council staff members; and
- (d) Council meeting time.

Not all cost recovery fees are set at a level of full cost recovery at this time. Some regulatory fees are set at a level that encourages public access rather than full cost recovery.

For other fees and charges, where they relate to an operation which has private sector competitors, the fees will reflect the full cost.

The Council's Fees and Charges Schedule for 2016/2017 contains all general fees and charges and cost recovery fees and charges made by the Council and are open to inspection at the Council's public offices or on Council's website.

GENERAL FEES AND CHARGES

One of the Council's aims in its Corporate Services program is to maintain a revenue base which emphasises a user pays principle where appropriate. Council's policy is also to structure some general charges so that the costs of each service, facility or activity provided are recovered.

Attachment 1 - Land Use Codes

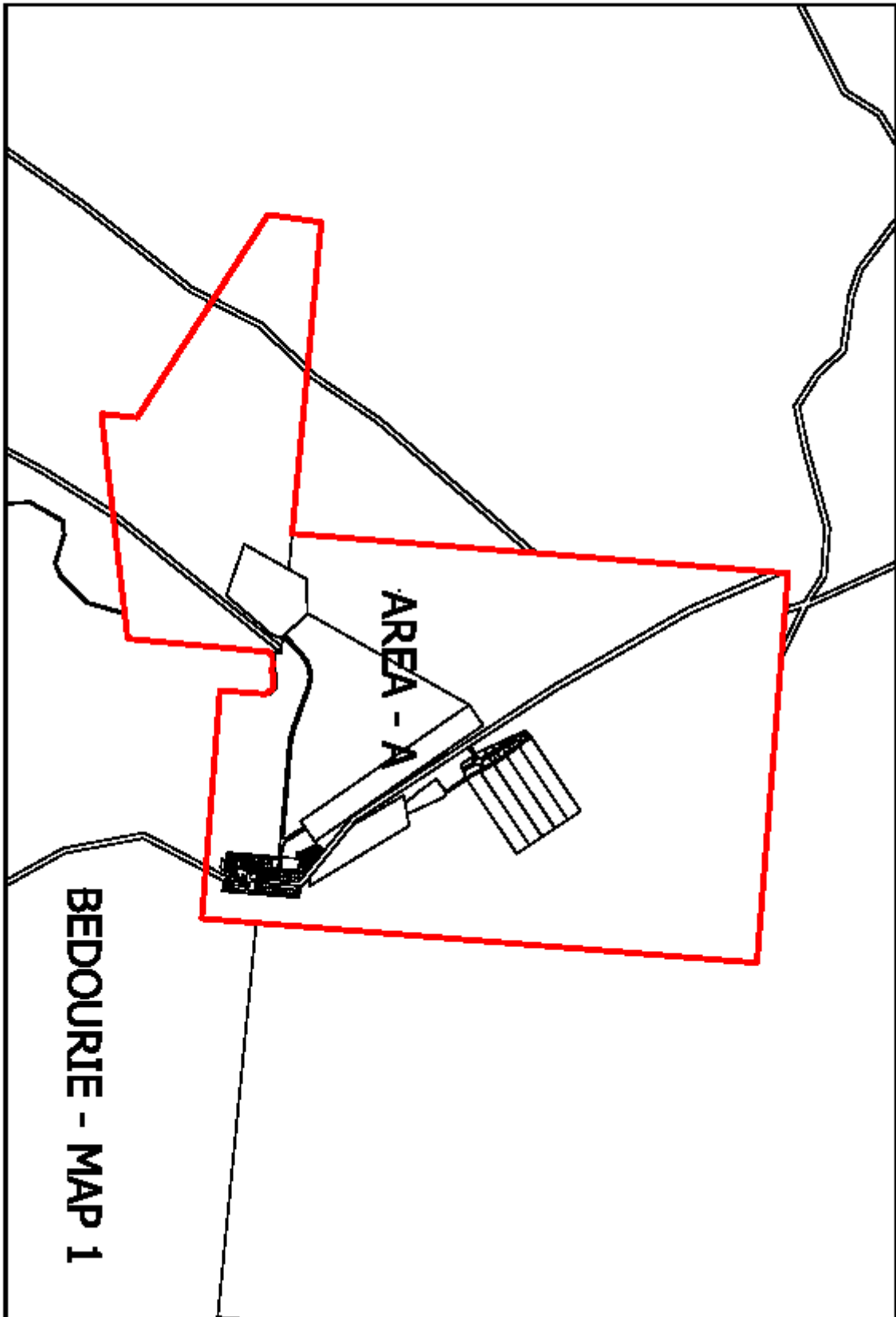
Diamantina Shire Council <u>Primary Land Use Codes 2016/17</u>		
Land Use Code No.	Description	Explanation
00	Unspecified Land not categorised by any other land use code.	
01	Vacant Urban Land	Vacant land being put to no use in an urban area (irrespective of zoning) and generally less than 5,000 square metres.
02	Single Unit Dwelling	Land used primarily as a site for a dwelling in an urban area and generally less than 5,000 square metres.
03	Multi Dwellings or Flats	The use of a parcel of land for two or more self-contained residential dwellings or flats but not group or strata title and in an urban area.
04	Large Home Site Vacant	Vacant land being put to no use (irrespective of zoning), generally between 5,000 square metres and 10 hectares (inclusive) and not used for a bonafide rural activity
05	Large Home Site Dwelling	Land used primarily as a site for a dwelling, generally between 5,000 square metres and 10 hectares (inclusive) and not used for a bonafide rural activity.
06	Outbuildings Urban	A parcel of land with a relatively minor shed or garage as the main structural improvement in an urban area. The improvement would be a gross underdevelopment of the site.
07	Guest House/Private Hotel	An accommodation building where room only or room and meals are provided and have shared facilities (not a motel) in an urban area.
08	Building Format Plan Primary Use Only	A residential parcel of land surveyed on a Building Format Plan which may include Common Property and which has attached to it a Community Management Statement in an urban area.
09	Body Corporate in any strata titled scheme	Body Corporate in any strata titled scheme (community titles, group titles or building units).
10	Combined Dwelling and Shops	Combined dwelling/multi dwelling and shops i.e. residential flats with shops but not registered on a Building Unit Plan or Group Title Plan.
11	Shop	Single Shop with or without attached accommodation and may include provision for car parking.

Diamantina Shire Council <u>Primary Land Use Codes 2016/17</u>		
Land Use Code No.	Description	Explanation
13	Shopping Group (2 - 6 Shops)	Two to six shops and may include provision for car parking.
17	Restaurant/Function Centre	Restaurant including fast food outlet e.g. Kentucky Fried Chicken, McDonalds or function centre.
18	Special Tourist Attraction	Any development with special recreation, historical or residential features which attracts a large number of people (includes tourist village).
19	Walkway	Stratum as walkway.
21	Residential Institution (Non-Medical Care)	Aged People's Homes not predominantly medical care.
22	Car Park	An area of land which has been prepared to accommodate vehicles either below or at ground level or on suspended concrete floors.
23	Retail Warehouse	Isolated large showroom, warehouse used for retail purposes.
24	Sales Area Outdoors (Dealers, Boats, Cars etc)	Dealers, Boats, Cars, etc.
25	Professional Offices	Building with professional offices, finance, banks, lending agents and brokers which are predominantly offices.
27	Hospital, Convalescent, Home (Medical Care) (Private)	Hospital, aged peoples home, nursing home, convalescent home. Predominantly medical care.
28	Warehouse and Bulk Stores	Warehouse and Bulk Stores not used for retail purposes.
29	Transport Terminal	Freight and/or passengers.
30	Service Station	Predominantly used for fuel retailing which includes fuelling area, associated fuel storage area, associated retail shop and associated parking area. If predominantly servicing repairs see Land Use Code 36A.
31	Oil Depot and Refinery	Fuel dumps or storage and oil refineries.
33	Outdoor Storage Area/Contractors Yard	Builders/contractors yard, outdoor storage area (not retail or hardware) or area for parking heavy equipment/materials.
34	Cold Stores - Ice works	Cold Stores - Ice works.
35	General Industry or Medium Industry	Industrial premises that are not Light Industry A – Land Use Code 36A, or Light Industry B – Land Use Code 36B, Heavy Industry – Land Use Code 37A
36A	Light Industry A	Light/service industries e.g. vehicle workshops, bicycle repairs, furniture assembly/repairs/restoration, electrical goods repairs/maintenance, locksmiths,

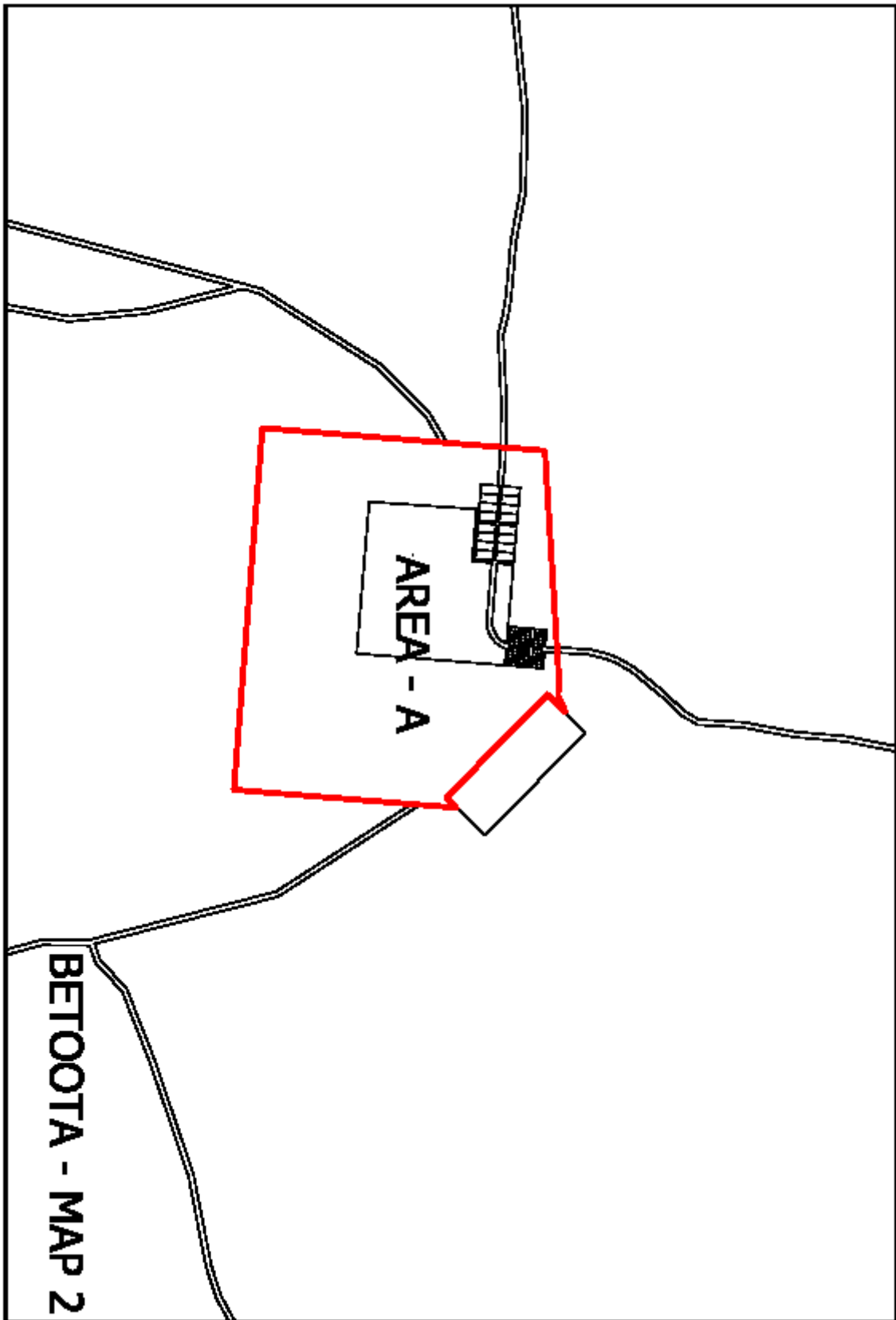
Diamantina Shire Council <u>Primary Land Use Codes 2016/17</u>		
Land Use Code No.	Description	Explanation
		lawn mower repairs or upholstering or car washes.
36B	Light Industry B	Light manufacturing industries e.g. bread making, clothing manufacturing, dry cleaning, glass cutting or implement/machinery assembly.
37A	Heavy Industry	Industry from where a deal of offensive noise, odour, dust, etc. emanates that is not Abattoir – Land Use Code 37B.
38	Advertising - Hoarding	Advertising - Hoarding. Predominantly used for advertising.
40A	Extractive (Quarry)	Any industry which extracts quarry material from the ground.
40B	Extractive (Mining)	Any industry which extracts mining material from the ground.
40C	Gas or Oil Extraction	Any industry which extracts gas or oil from the ground.
41	Child Care excluding Kindergarten	Facility for safe keeping of below school age children.
42	Hotel/Tavern	Premises licensed by Licensing Commission as hotel or tavern for the sale of liquor including casino.
43	Motel	Building predominantly used for overnight accommodation of persons plus vehicle.
44	Intensive Accommodation	Land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".
47	Licensed Club	Any club with liquor licence/non sporting e.g. R.S.L. (not including clubs with attached sporting/recreation facilities).
48	Sports Club/Dance Facility	All sporting/dance/fitness/health/bowling clubs with or without a liquor licence run as a business.
49	Caravan Park	Caravan Park
50	Other Club Non Business Boy Scouts/Girl Guides etc. not run as a business.	Memorial Halls, Q.C.W.A., School of Arts etc. Sporting Clubs not run as business including sports fields/area tennis courts etc.
51	Church/Facilities	Churches, places of worship, church hall etc
52	Cemetery (Include Crematoria)	Cemetery (Include Crematoria).

Diamantina Shire Council <u>Primary Land Use Codes 2016/17</u>		
Land Use Code No.	Description	Explanation
55	Library	Library
56	Show Ground, Race Course, Airfield	Airfield parking, no maintenance. If maintenance see Code 36A or Code 36B.
57	Parks, Gardens	Parks, Gardens - including undeveloped parkland.
58	Educational	include Kindergarten, University, Tertiary, State and Private, residential colleges/school and non-residential school, kindergarten.
60	Sheep Grazing	Dry Poorer country associated with running wethers.
61	Sheep Breeding	Better class country used for lamb breeding.
64	Cattle Grazing Breeding	Concentration of the growing and selling of young stock – includes stud breeding.
65	Cattle Grazing Breeding and Fattening	Mixture of growing and/or selling young and mature stock – includes associated studs.
66	Cattle Grazing Fattening	Concentration of feeding and grazing mature stock for sale (includes feedlots).
72A	Section 49 Valuation Vacant Urban Land	Vacant land subdivided under Sections 49 and 50 of the Land Valuation Act 2010 in an urban area.
72B	Section 49 Valuation Vacant Other Land	Vacant land subdivided under Sections 49 and 50 of the Land Valuation Act 2010 in a rural area.
90	Power Station	Production of electricity
91	Transformer	Transformer, substation, tv/radio transmission towers, telecommunication towers
95	Reservoir, Dam, Bore, Pipeline	Reservoir, Dam, Bore, Pipeline - includes permanent pump site.
99	Community Protection Centre	Ambulance, Police Station, SES, Fire Station, Council Office

Attachment 2 - Bedourie Map



Attachment 3 - Betoota Map



Attachment 4 - Birdsville Map

