

Diamantina Shire Council

Budget 2019/2020



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1. MAYOR'S BUDGET SUMMARY

The 2019/20 is a budget responding to our new Corporate Plan 2019-24 with many of the strategies being funded.

The first to be tackled is cost of living and a reduction in Council's carbon footprint with \$700,000 allocated towards the cost of installing solar panels on council buildings and housing. This will reduce operation costs at our facilities and reduce electricity costs for tenants. This in turn will help attract and retain staff and residents generally. It is planned to invite private landholders to be part of a joint purchasing process if they wish to install solar panels on their residences/businesses.

Council will continue to provide the range of local government functions to its residents as it has done in the past.

The recommended budget includes operational revenue of \$22,283,434 and operational expenditure at \$25,458,035 for an operational loss of \$3,174,601. Capital expenditure amounts to \$9,099,394 and capital revenue is budgeted at \$3,443,000. Overall, the cash balance is expected to reduce by \$4,390,000 to \$11 million.

General rates will increase by 3% for all categories. Minimum general rates may increase slightly more than this due to rounding.

All service and utility charges will also rise by 3% resulting in the following:

Water charge \$43.41 per unit;

Sewerage connected charge \$144.20;

Waste management charge \$103 per bin;

Environmental charge \$103.

Council's reliance on externally funded roadwork continues. We are fortunate to continue to receive \$1M from the Works for Queensland funds, ongoing allocation from Roads to Recovery Program and this year expect to receive over \$4M in funding from QRA to restore shire roads following recent flood events.

Projects to be undertaken during the year include:

DTMR Road Projects

Birdsville to Bedourie (Sunshine Flats) 3.6km Pave & Seal \$1,517,270

RMPC \$3,444,600

Flood restoration \$1,000,000

Council Road Projects

Big Red Road Stage 2 Pave & Seal 10km - \$2,413,760 (W4Q3 \$1,020,000, R2R \$1,393,000)

Big Red Road Stage 1 reseal \$280,000

Stormwater repairs town streets \$50,000

Rural roads and town streets maintenance \$502,500

Roads flood restoration works - March 2019 event \$1,000,000

Roads flood restoration works - March 2018 event \$2,200,000

Other Projects

New front awning for Birdsville SES building - \$76,156 (\$65,000 funded by QFES)

Birdsville Wirrarri Centre area security cameras - \$55,000 (60% funded by LGSSP)

Birdsville Town Bore Water System - Bore water network improvements \$78,150

Solar Panels - 12 Public buildings and 60 accommodation units (\$500,000)

House Garages x 4 - \$80,000

Further design of Parks/Birdsville Town Hall precinct \$100,000

Carryover Projects to be finalised

Birdsville Jardine Street Park - Fences, paths, pop-up's and grass not completed 18/19

Bedourie Water Bore - Replace ageing bore \$480,444 (80% funded by LGSSP)

Birdsville Courthouse Refurbishment \$120,000 (\$67,200 funded by LGGSP)

Birdsville Courthouse - Hilogram & Projection with control computer, lighting and audio system (Outback Tourism Infrastructure Program)

Bedourie Depot – enclose Store Shed & container shed Additions - \$110,048, Workshop Extension fitout \$156,689, Depot car/machinery shade - \$167,399

Outlook

Council will continue to be put under pressure to be financially sustainable, but when you are only in control of 6% of your revenue from your own sources (rate and charges) and higher levels of government will not give you increasing revenue stream or long term funding guarantees, this is impossible while still providing services.

We remain hopeful that the Financial Assistance grants from the Australian government will be increased to 1% of taxation revenue and both levels of government will commit to the sealing of Main Roads in the shire on an ongoing basis.

It is expected that Council's cash position will continue to deteriorate into the future as Council continues to provide a reasonable level of service to its residents in a tough economic climate.

CR GEOFF MORTON OAM
MAYOR

2. REVENUE POLICY

CONTROL:

Policy Type:	Financial
Authorised by:	Council
Head of Power:	<ul style="list-style-type: none">Local Government Act 2009; andLocal Government Regulation 2012.
Responsible Officer:	Deputy Chief Executive Officer
Adopted / Approved:	June 24 2019; Minute No. 2019.06.24-OM-5
Last Reviewed:	May 2019
Next Review:	May 2020 Note: This Policy may be included with Budget documents and as such, must be reviewed annually prior to the adoption of the Budget, however may be amended at any time.

1. INTRODUCTION

1.1 PURPOSE:

The Revenue Policy is intended to be a strategic document. Its adoption, in advance of setting the budget, allows Council to set out the principles that it will use to set its budget and to identify in broad terms the general strategy to be used for raising revenue.

This Revenue Policy will be of interest to ratepayers, federal and state departments, community groups and other interested parties seeking to understand the revenue policies and practices of Council.

1.2 POLICY OBJECTIVES:

To ensure compliance with the Local Government Act and Regulation and promote quality financial management.

1.3 COMMENCEMENT OF POLICY:

This Policy will commence on adoption. It replaces the Revenue 2018-2019 Policy.

1.4 SCOPE:

The purpose of the policy is to identify the planning framework within which Council operates and to set out the principles used by Council for:

- levying rates and charges; and
- granting concessions for rates and charges; and
- recovering overdue rates and charges; and
- cost-recovery fees.

and

- if the local government intends to grant concessions for rates and charges—the purpose for the concessions; and
- the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

2. POLICY

2.1 CONTEXT:

The context of this Policy aims to ensure a clear and concise approach is undertaken in respect to the intended principles and strategies for the raising of revenue.

2.2 POLICY STATEMENT:

Council will be guided by the principles of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy and to meet the range and standard of services offered to and demanded by Council's stakeholders.

Council will also have regard to those Standards and Procedures outlined in Section 3 of this Policy.

3. STANDARDS AND PROCEDURES

3.1 KEY PRINCIPLES

3.1.1 Planning Framework

- The Local Government Act 2009 sets a general planning framework within which Council must operate. There are a number of elements to the planning framework including the preparation and adoption of a Corporate Plan, Operational Plan and an Annual Budget.
- Section 193 of the Local Government Regulation 2012 also requires a Local Government to review its revenue policy annually and in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.
- Council considers that the best way of setting its revenue objectives, and to achieve them, is to effectively plan through each of the elements of the planning framework. The revenue policy effectively cascades down through the Corporate Plan. Council's 2019 – 2024 Corporate Plan includes the following objective:
'Long term financial sustainability.'
- This will be achieved by maintenance of Council's existing revenue sources through the following strategies:
'Fund depreciation in line with Council's revenue policy and provide for asset replacement in line with asset management plans.'
"Ensure that grant and subsidy income is maximised"
"Maximise internal/external revenue sources"
"Continue to apply the Code of Competitive Conduct to nominated Council business activities"
and
'Maintain up to date and compliant financial management and reporting systems'

3.2 SPECIFIC AND STANDARD

3.2.1 Making of Rates and Charges

- In general, Council will be guided by the principles of user pays in the making of rates and charges so as to minimise the impact of rating on the efficiency of the local economy and to meet the range and standard of services offered to and demanded by Council's stakeholders.
- Council will also have regard to the principles of:
 - Transparency in the making of rates and charges;
 - Having in place a rating regime that is simple and inexpensive to administer;
 - Equity by taking account of the different capacity of land to generate income within the local community, and the burden the use of the land imposes on Council services;
 - Responsibility in achieving the objectives, actions and strategies in Council's Corporate and Operational Plans;
 - Flexibility to take account of changes in the local economy;
 - Environmental conditions, particularly drought conditions that will have a suppressing impact upon the economic, social and financial recovery of the Shire;
 - Maintaining Shire services and assets to an appropriate standard;
 - Meeting the needs and expectations of the general community; and
 - Assessing availability of other revenue sources.

3.2.2 Levying of Rates

- In levying rates Council will apply the principles of:
 - Making clear what is Council's and each ratepayers' responsibility to the rating system;
 - Making the levying system simple and inexpensive to administer;
 - Timing the levying of rates to take account of the financial cycle of local economic, social and environmental conditions in order to assist smooth running of the local economy;
 - Adjusting the way general rates are charged in response to fluctuations in valuations combined with economic and seasonal factors affecting major local industries; and
 - Equity through flexible payment arrangements for ratepayers with lower capacity to pay.

3.2.3 Recovery of Rates and Charges

- Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principles of:
 - Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations;
 - Making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
 - Equity having regard to capacity to pay in determining appropriate arrangements for different sectors of the community;
 - Providing the same treatment for ratepayers with similar circumstances; and
 - Flexibility by responding where necessary to changes in the local economy and environmental conditions (including recovery from drought).

3.2.4 Concessions for Rates and Charges

- In considering the application of concessions, Council will be guided by the principles of:
 - The same treatment for ratepayers with similar circumstances;
 - Transparency by making clear the requirements necessary to receive concessions;

- Flexibility to allow Council to respond to local economic and environmental issues; and
- Fairness in considering the provision of community service concessions.
- Council may give consideration to granting a class concession in the event of all or part of Council experiencing a natural disaster, environmental disaster or similar event.
- Council may provide a concession to eligible pensioners for general rates to ease the burden of cost of living.
- Council will also consider a concession of whole or part of the general rate levied on organisations or entities that meet the criteria detailed in the Local Government Act 2009.

3.2.5 Cost Recovery Fees

In considering Council's powers to set Cost Recovery fees Council will be guided by the principal of user pays.

3.2.6 Developer Contributions

- While it is expected that developers will contribute to new physical and social infrastructure when they commence a new development, the amount of their contribution and how much of the infrastructure they fund may vary. This will depend on many factors and will be assessed for each development. The processes used in determining the contribution, however will be transparent, fair and equitable.

4. REFERENCE AND SUPPORTING INFORMATION

4.1 DEFINITIONS:

To assist in interpretation, the following definitions shall apply:

Word / Term	Definition
Council	means Diamantina Shire Council.

4.2 RELATED POLICIES, LEGISLATION AND DOCUMENTS:

Links to supporting documentation
Local Government Regulation 2012 – Section 193

4.3 VERSION CONTROL:

Previous Version Number	Adopted/Approved Date
Revenue Policy 2015-16	May 18 2015; Minute No. 2015.05.18-OM-03
Revenue Policy 2016-17	June 27 2016; Minute No. 2016.06.27-OM-5
Revenue Policy 2017-18	May 15 2017; Minute No. 2017.05.15-OM-12
Revenue Policy 2018-19	May 21 2018; Minute No. 2018.05.21-OM-11

3. REVENUE STATEMENT

BACKGROUND

Local Government Act 2009

Section 104(5) (a) of the *Local Government Act 2009* states the following:

- (5) *The system of financial management established by a local government must include—*
- (a) the following financial planning documents prepared for the local government—*
 - (i) a 5-year corporate plan that incorporates community engagement;*
 - (ii) a long-term asset management plan;*
 - (iii) a long-term financial forecast;*
 - (iv) an annual budget including revenue statement;*
 - (v) an annual operational plan.*

Local Government Regulation 2012

Section 172 of the *Local Government Regulation 2012* outlines the requirements of revenue statement:

- (1) *The revenue statement for a local government must state—*
- (a) if the local government levies differential general rates—*
 - (i) the rating categories for rateable land in the local government area; and*
 - (ii) a description of each rating category; and*
 - (b) if the local government levies special rates or charges for a joint government activity—a summary of the terms of the joint government activity; and*
 - (c) if the local government fixes a cost-recovery fee—the criteria used to decide the amount of the cost-recovery fee; and*
 - (d) if the local government conducts a business activity on a commercial basis—the criteria used to decide the amount of the charges for the activity's goods and services.*
- (2) *Also, the revenue statement for a financial year must include the following information for the financial year—*
- (a) an outline and explanation of the measures that the local government has adopted for raising revenue, including an outline and explanation of—*
 - (i) the rates and charges to be levied in the financial year; and*
 - (ii) the concessions for rates and charges to be granted in the financial year;*
 - (b) whether the local government has made a resolution limiting an increase of rates and charges.*

INTRODUCTION

The Diamantina Shire Council is categorised as a Rural Remote Extra Small (RTX) Council and is located in the far central west of Queensland. It is home to a significant cattle industry and growing tourism sector based around its towns of Bedourie and Birdsville, both with a permanent population of approximately 100 people. The shire appreciates each of its 290 residents.

Birdsville is the venue for two iconic annual events, the Birdsville Races and Big Red Bash.

The Council has a forecast revenue budget of \$22.283 million for the 2019/20 financial year, comprised mainly of rates and charges imposed by the Council, Commonwealth and State Government grants and subsidies, sales and recoverable works, fees and charges, rental income, interest and other income.

Council's estimated revenue for the forthcoming year is:

- In accordance with its adopted Corporate Plan and Operational Plan;
- Set at a level which considers the current economic climate;
- Set at a level which considers the services which are to be provided to the community;
- Set at a level that is considered fair and equitable; and
- Set in accordance with Council's adopted Revenue Policy.

Period

This statement applies from July 1, 2019 to June 30, 2020.

RATING

Differential General Rates

General rates are levied to help fund Council's administration as well as services, facilities and activities that are supplied or undertaken for the benefit of the community in general (rather than a particular person).

The Council is required to raise an appropriate amount of revenue to maintain assets and provide services to the shire as a whole. In deciding how this revenue is raised, Council considered:

- The rateable value of the land;
- Relative valuations between different types of land;
- The approach to general rating adopted by the Diamantina Shire Council for the 2019/20 financial year;
- The demand that some land uses place on the services which Council is required to provide; and
- The ability of the land to generate revenue.

Pursuant to section 81 of the *Local Government Regulation 2012* categories into which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	COLUMN 3 IDENTIFICATION
CATEGORY 1 Bedourie	Those lands situated within the boundaries of the Town Reserve of Bedourie and not otherwise categorised.	Land identified as area A of map 'Bedourie - Map 1' and having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 2 Betoota	Those lands situated within the boundaries of the Town Reserve of Betoota and not otherwise categorised.	Land identified within area A of map 'Betoota - Map 2' having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 3 Birdsville	Those lands situated within boundaries of the Town Reserve of Birdsville and not otherwise categorised.	Land identified within area A of map 'Birdsville - Map 3' having a land use code of 00,01,02,02A,03,04,05,06A,07,08,50 or 72A
CATEGORY 4 Rural	Those lands within the shire located outside of a town area and used for grazing or agricultural purposes.	Land having a land use code of 04,05,60,61,64,65, or 66
CATEGORY 5.1 Mining-Small	Those lands within the Shire used, or capable of being used for extractive or mining purposes with annual extraction of less than 1,000 tonnes.	Land having the land use code of 40A
CATEGORY 5.2 Mining-Medium	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of between 1,000 and 10,000 tonnes.	Land having the land use code of 40A
CATEGORY 5.3 Mining-Large	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of more than 10,000 tonnes.	Land having the land use code of 40A
CATEGORY 5.4 Mining-Other	All mining leases which are not otherwise categorised, issued within the council area of greater than 50 hectares	Land having the land use code of 40A
CATEGORY 6 Telecommunications	Those lands within the Shire used or capable of being used for telecommunications purposes.	Land having the land use code of 91
CATEGORY 7.1 Commercial Birdsville Operating	Those lands within Birdsville used or capable of being used for commercial purposes and/or which in full or part	Land identified as area A on Birdsville Map 3 and having a land use code of 10,11,12,13,17,18,19,21,22,23,24,25,27,3

COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	COLUMN 3 IDENTIFICATION
	provides goods and/or services to visitors/travellers.	0,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99
CATEGORY 7.2 Commercial Bedourie Operating	Those lands within Bedourie used or capable of being used for commercial purposes and/or which in full or part provides goods and/or services to visitors/travellers.	Land identified as area A on Bedourie Map 1 and having a land use code of 10,11,13,17,18,19,21,22,23,24,25,27,30,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99
CATEGORY 7.3 Commercial Birdsville Non-Operating	Those lands within Birdsville capable of being used for commercial purposes but do not provide services to tourists/travellers.	Land identified as area A on Birdsville Map 3 and having a land use code of 10,11,13,17,18,19,21,22,23,24,25,27,30,34,36A,36B,38,41,42,43,47,48,49,51,52,55,56,57,58,91,95,or 99
CATEGORY 8 Industrial	Those lands within the Shire used or capable of being used for industrial purposes.	Land identified as area A on Bedourie Map 1 or area A on Birdsville Map 3 having a land use code of 28, 29,31,33,35.
CATEGORY 9 Intensive Accommodation	All land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single person's quarters", "work camps", "accommodation village" or "barracks".	Land having a land use code of 44
CATEGORY 10 Petroleum Lease	All Petroleum leases issued within the Council Area.	Land having a land use code of 40C
CATEGORY 11 Petroleum Other	All land, used or capable of being used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction /processing such as water storage, pipelines), excluding petroleum leases.	Land having a land use code of 40C
CATEGORY 12 Geothermal Lease	All geothermal leases issued within the Council area.	Land having a land use code of 40D
CATEGORY 13 Geothermal Other	All land, used or capable of being used primarily for geothermal extraction and/or processing (or for purposes ancillary or associated with geothermal extraction /processing such as water storage, pipelines), excluding geothermal leases.	Land having a land use code of 40D
CATEGORY 14 Power Station	All land, within the Council area, used or capable of be used for or ancillary to the generation and transmission of electricity.	Land having a land use code of 90

Definitions for words used in this table

"Mining"

Land that was used, is used, or intended to be used:

- as a mine (or for purposes ancillary or associated with mining such as, for example, washing down, stockpiling and loading, haulage, water storage, buffering and rehabilitation); or
- in conjunction with other land as part of an integrated mining operation.

For the purposes of the definition of mining, **"integrated mining operation"** means land contained in more than one rateable assessment which land was used, is used, or intended to be used in an integrated manner for the purposes of mining or purposes ancillary or associated with mining such as, for example, washing down, stockpiling and loading, haulage, water storage, buffering and rehabilitation.

"Land Use Code"

The land use codes referred to in Column 3 above are prepared and adopted by the Diamantina Shire Council for use in conjunction with the differential rating categorisation, description and identification table appearing above. Similarly, the definitions of these land use codes are prepared and adopted by the Diamantina Shire Council for use in conjunction with the differential rating categorisation, description and identification table appearing above. A full list of the [land use codes](#) and their definitions are in Attachment 1.

“Bedourie - Map 1”, “Betoota - Map 2” and “Birdsville - Map 3”

These are the three maps that have been specifically prepared for the purposes of identifying the location of particular rating categories. Copies of these three maps are attached. The originals of the three maps are retained by the Chief Executive Officer.

Pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation 2012*, the minimum general rate to be made and levied for each differential general rate category, is as follows:

Category		Rate in the Dollar (cents)		Minimum Differential General Rate \$	
		2018/19	2019/20	2018/19	2019/20
1	Bedourie	1.882	1.938	475.00	\$489.25
2	Betoota	3.699	3.810	350.00	\$360.50
3	Birdsville	1.882	1.938	475.00	\$489.25
4	Rural	1.797	1.851	475.00	\$489.25
5.1	Mining - Small	33.408	34.410	1,420.00	\$1,462.60
5.2	Mining - Medium	42.405	43.677	13,870.00	\$14,286.10
5.3	Mining - Large	50.246	51.753	72,440.00	\$74,613.20
5.4	Mining - Other	50.246	51.753	72,440.00	\$74,613.20
6	Telecommunications	2.844	2.929	585.00	\$602.55
7.1	Commercial Birdsville Operating	5.517	5.683	585.00	\$602.55
7.2	Commercial Bedourie Operating	2.764	2.847	585.00	\$602.55
7.3	Commercial Birdsville Non-Operating	2.110	2.173	585.00	\$602.55
8	Industrial	2.033	2.094	585.00	\$602.55
9	Intensive Accommodation	39.659	40.849	30,660.00	\$31,579.80
10	Petroleum Lease	43.368	44.669	16,736.00	\$17,238.08
11	Petroleum Other	43.368	44.669	8,381.00	\$8,632.43
12	Geothermal Lease	43.368	44.669	16,735.00	\$17,237.05
13	Geothermal Other	43.368	44.669	4,482.00	\$4,616.46
14	Power Station	43.693	45.004	5,570.00	\$5,737.10

Objection to Categorisation

Pursuant to section 90 of the *Local Government Regulation 2012* the owners of rateable land will be informed that they have the right of objection to the category their land is included in. All objections shall be to the Chief Executive Officer of the Diamantina Shire Council and the only basis for objection shall be that at the date of issue of the rate notice, the land should belong to a different rating category.

Separate Charge

Pursuant to section 94 of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, Council will make and levy a separate charge (to be known as the "Environmental Levy Separate Charge"), in the sum of \$103.00 per rateable assessment, to be levied equally on all rateable land in the shire, for environmental and waste management purposes.

Utility Charges

Water Utility Charge

Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy water utility charges, for the supply of water services by the Council, as follows:-

Water charges are determined, collected and used for the purpose of defraying the cost of planning, water demand management and constructing water infrastructure including interest and redemption charges incurred by Council and the cost of operating, maintaining and managing the water supply systems in Bedourie and Birdsville.

As such, the utility charge for water services shall be charged as a 2-part charge in accordance with section 101(1)(b) of the *Local Government Regulation 2012*, comprising:-

- (a) an access charge; and
- (b) a charge for the amount of water used (a consumption charge).

The access charge shall be levied on every parcel of rateable land in Council's water service area. Council believes that it is logical and equitable for all ratepayers who have access, or may have access, to Council's water supply infrastructure to contribute to the fixed costs of the water supply operation.

The consumption charge shall be calculated:-

- (a) where water used by land is measured by a water meter, having regard to the actual metered consumption.
- (b) Where water used by land is not measured by a water meter, in accordance with Table A, where Council considers the relativity between each land use type in determining the number of units allocated.

Table A

DESCRIPTION OF LAND	BEDOURIE WATER SUPPLY (WATER UNITS)	BIRDSVILLE WATER SUPPLY (WATER UNIT)
Vacant unconnected Land	5	10
Vacant Connected Land	8	16
Detached Dwelling	10	20
Attached Dwelling Unit -each	8	16
Motels – per accommodation unit	4	8
Hotels	15	30
Health Clinic	15	30
School	20	40
Caravan Parks per shower	6	8
Commercial or Industrial Premises	10	20
Intensive Accommodation per shower	4	6
Geothermal Power Station	0	500
Stock Trough	15	15
Council Outdoor Sports Facility	20	40

Bedourie and Birdsville are supplied with water from the Artesian Basin as their potable water supply. In addition, Birdsville is supplied with an untreated water supply from the Diamantina River for gardening purposes. An equivalent number of units is charged for a potable supply and untreated supply in Birdsville.

Each use on the land is aggregated to determine the total water units to be charged to the land. Eg. Where a Hotel and a detached dwelling are on the same lot in Bedourie, a total of 25 units of water would be charged (15 for hotel and 10 for dwelling).

The charge per water unit is \$43.41.

Sewerage Utility Charge

Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy sewerage utility charges, for the supply of sewerage services by the Council, as follows:-

Sewerage charges apply to all properties that are contained either wholly or partly within the declared sewerage area or outside the declared sewerage area but connected or may be connected to Council's sewerage system.

Revenue from these charges is used for the purpose of defraying the cost of planning and constructing sewerage infrastructure including any interest and redemption charges incurred by Council, and the cost of operating, maintaining and managing the sewerage system. The charge is set to recover these costs. A charge is applied to each W.C. pedestal installed on each property (exceptions apply).

Pursuant to Section 99 of the *Local Government Regulation 2012* sewerage charges as set out hereunder, be made and levied in accordance with the several bases set out hereunder for the supply of a common effluent drainage system (CED) by the Council.

- (i) A CED sewerage charge will apply to all improved rateable properties and non-rateable properties which are connected to the Council's CED systems, as per schedule 1.

Schedule 1		
CED Scheme	Charge applies to:	% of CED Sewerage Connected Charge
Connected Sewerage Charge	<ul style="list-style-type: none"> Each single residential dwelling. Each unit in a multi-unit dwelling. Each WC pedestal or urinal in non-residential premises. Each of the first five (5) WC pedestal or urinal in an assessment with a land use of Hotel, Motel, Caravan Park and other approved Council commercial lodgings. 	100% of Charge
Un-connected Sewerage Charge	<ul style="list-style-type: none"> Properties which are either contained wholly or partly within the declared CED sewer area but which are not connected to Council CED sewerage system 	60% of Charge
5+ Pedestals Sewerage Charge	<ul style="list-style-type: none"> The sixth and each additional WC Pedestal or urinal on an assessment with a land use of Hotel, Motel, Caravan Park and other approved Council commercial lodgings. 	40% of Charge

The CED sewerage connected charge is \$144.20.

Waste Collection Utility Charge

Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy waste collection utility charges, for the supply of waste collection services by the Council, as follows:-

Waste collection charges are determined on a user pays basis and collected and used for the purpose of defraying the cost of supplying a waste collection service for the removal and disposal of waste in Bedourie and Birdsville. The charges are set so as to recover waste collection costs including:

- Waste service administration
- Waste collection
- Provision of a suitable mobile garbage bin (and its replacement due to fair wear and tear)
- Waste minimisation and reduction education

- (i) The waste collection charges will apply to all improved rateable and non-rateable properties which are either contained wholly or partly within the declared water or sewer areas in Bedourie or Birdsville, as per schedule 2.
- (ii) No adjustment shall be made for non-occupancy or use of premises less than 6 months in duration. No adjustment shall be made for non-occupancy or use of premises until written advice is given to Council and only from the date of receipt of that advice and the return of the relevant bins provided to Council.

- (iii) Charges for waste collection service will commence upon the premises being considered to be occupied and the delivery of the 240-litre bin to the premises by Council.
- (iv) Arrangements can be made to collect additional mobile garbage bins on the normal bin collection day on a temporary basis upon payment of the relevant charge.
- (v) Arrangements can be made to collect bin/s on days other than the normal bin collection day on a cost recovery basis.

Schedule 2	
Waste Collection Charges	Charge applies to:
Collection Charge - Residential	<ul style="list-style-type: none"> • Each premises' is allocated one (1) 240-litre mobile garbage bin and is serviced weekly. • If requested, each additional 240-litre weekly mobile garbage bin serviced on the normal bin collection day
Collection Charge – Non-residential	<ul style="list-style-type: none"> • Each property with a structure is allocated one (1) 240-litre mobile garbage bin and is serviced weekly. • If requested, each additional 240-litre weekly mobile garbage bin service. • Council's Environmental Health Officer will determine minimum bin numbers for any premise that is regulated by government legislation.

The Waste Management charge is \$103.00 per 240 litre bin.

DISCOUNT

Pursuant to section 130 of the *Local Government Regulation 2012*, the differential general rates made and levied shall be subject to a discount of 15% if paid within the discount period of 60 days of the date of issue of the rate notice provided that:

- (a) all of the aforementioned rates and charges are paid within 60 days of the date of issue of the rate notice;
- (b) all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid within 60 days after the date of issue of the rate notice; and
- (c) all other overdue rates and charges relating to the rateable assessment are paid within 60 days of the date of issue of the rate notice.

It is considered that the provision of a discount encourages prompt payment of rates and the extended period of the discount period allows for the extended time taken for postal services to and from Bedourie.

PAYMENTS IN ADVANCE

Council accepts payments in advance by lump sum or by instalments. Interest is not payable on any credit balances held.

INTEREST

Pursuant to section 133 of the *Local Government Regulation 2012*, compound interest on daily rests at the rate of eight percent (8%) per annum is to be charged on all overdue rates or charges.

LEVY AND PAYMENT

Pursuant to section 107 of the *Local Government Regulation 2012* and section 114 of the *Fire and Emergency Services Act 1990*, Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy be levied for the full year 1 July 2019 to 30 June 2020.

Pursuant to section 118 of the *Local Government Regulation 2012*, that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, be paid within 60 days of the date of the issue of the rate notice.

COLLECTION OF OUTSTANDING RATES AND CHARGES

Council requires payment of rates and charges within the specified period and it is Council's policy to pursue the collection of outstanding rates and charges diligently but with due concern for the financial hardship faced by some members of the community.

To this end Council has established administrative processes which allow for the payment of rates and charges by instalments and for the selection of various options (including legal action) for the recovery of debt.

REBATES AND CONCESSIONS

The Diamantina Shire Council does not plan to fund any rebates and concessions for the 2019/2020 financial year.

Pensioners

Council will grant assistance by way of remission of rates and charges to approved pensioners under the State Government Pensioner Subsidy Scheme provided they:-

- hold a valid Blue Centrelink Pension Card, a Gold Veteran Affairs Card or a Blue Veteran Affairs Card
- are the registered owner or life tenant of the property; and
- are solely or jointly with a co-owner, legally responsible for the payment of the rates/charges; and
- reside on the property for which the remission is claimed; and
- make a claim on the appropriate application form, for an initial application.

COST RECOVERY FEES

Council administers regulatory fees and other general fees and charges. Generally the Council will set these fees and charges at a level which reflects the underlying costs and charges including allocated overheads and administration costs.

For cost recovery fees the expected revenue from fees and other sources for each regulatory scheme will not exceed the costs of the scheme.

The criteria used to determine an amount of a cost recovery fee may include:

- (a) Administrative costs including:
 - (i) acceptance and receipt of monies;
 - (ii) provision of relevant documentation; and
 - (iii) administrative support for all correspondence and advice both written and oral including wages, building overheads, stationery, and information technology time;
- (b) Inspection of completed and uncompleted works;
- (c) Assessment and report writing by Council staff members; and
- (d) Council meeting time.

Not all cost recovery fees are set at a level of full cost recovery at this time. Some regulatory fees are set at a level that encourages public access rather than full cost recovery.

For other fees and charges, where they relate to an operation which has private sector competitors, the fees will reflect the full cost.

The Council's Fees and Charges Schedule for 2019/2020 contains all general fees and charges and cost recovery fees and charges made by the Council and are open to inspection at the Council's public offices or on Council's website.

COMMERCIAL FEES AND CHARGES

One of the Council's aims in its Corporate Services program is to maintain a revenue base which emphasises a user pays principle where appropriate. Council's policy is also to structure some general charges so that the costs of each service, facility or activity provided are recovered.

Council operates business activities such as the Birdsville Caravan Park, Birdsville Lodge and Bedourie Caravan Park which provide accommodation services on a commercial basis. The fees and charges at each location is set at a level which, when the full cost of each operation is consolidated, provides an overall positive return to Council which is used to offset expenditure associated with tourism services and event support.

Council also undertakes private works for various parties associated with civil works or the supply of batched concrete. Charges are set at a level which takes into account the full cost of providing these works at the location requested including a return to Council.

At Council's Visitor Centres merchandise is sold with an appropriate mark-up which takes into account the full cost of the item being sold at that location and a return to Council.

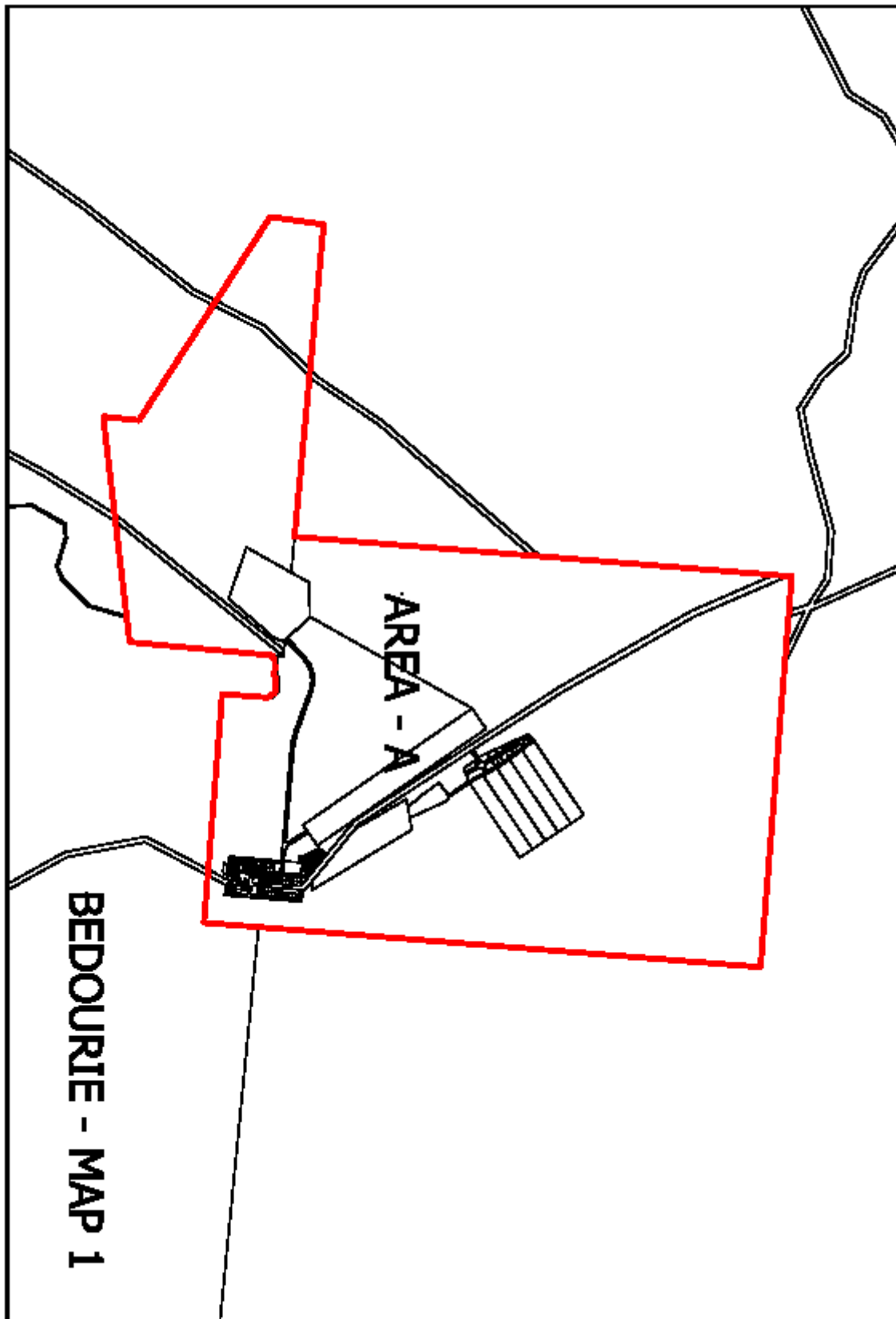
Attachment 1 - Land Use Codes

Diamantina Shire Council <u>Primary Land Use Codes 2019/20</u>		
Land Use Code No.	Description	Explanation
00	Unspecified Land not categorised by any other land use code.	
01	Vacant Urban Land	Vacant land being put to no use in an urban area (irrespective of zoning) and generally less than 5,000 square metres.
02	Single Unit Dwelling	Land used primarily as a site for a dwelling in an urban area and generally less than 5,000 square metres.
03	Multi Dwellings or Flats	The use of a parcel of land for two or more self-contained residential dwellings or flats but not group or strata title and in an urban area.
04	Large Home Site Vacant	Vacant land being put to no use (irrespective of zoning), generally between 5,000 square metres and 10 hectares (inclusive) and not used for a bonafide rural activity
05	Large Home Site Dwelling	Land used primarily as a site for a dwelling, generally between 5,000 square metres and 10 hectares (inclusive) and not used for a bonafide rural activity.
06	Outbuildings Urban	A parcel of land with a relatively minor shed or garage as the main structural improvement in an urban area. The improvement would be a gross underdevelopment of the site.
07	Guest House/Private Hotel	An accommodation building where room only or room and meals are provided and have shared facilities (not a motel) in an urban area.
08	Building Format Plan Primary Use Only	A residential parcel of land surveyed on a Building Format Plan which may include Common Property and which has attached to it a Community Management Statement in an urban area.
09	Body Corporate in any strata titled scheme	Body Corporate in any strata titled scheme (community titles, group titles or building units).
10	Combined Dwelling and Shops	Combined dwelling/multi dwelling and shops i.e. residential flats with shops but not registered on a Building Unit Plan or Group Title Plan.
11	Shop	Single Shop with or without attached accommodation and may include provision for car parking.
13	Shopping Group (2 - 6 Shops)	Two to six shops and may include provision for car parking.
17	Restaurant/Function Centre	Restaurant including fast food outlet e.g. Kentucky Fried Chicken, McDonalds or function centre.
18	Special Tourist Attraction	Any development with special recreation, historical or residential features which attracts a large number of people (includes tourist village).
19	Walkway	Stratum as walkway.
21	Residential Institution (Non-Medical Care)	Aged People's Homes not predominantly medical care.
22	Car Park	An area of land which has been prepared to accommodate vehicles either below or at ground level or on suspended concrete floors.
23	Retail Warehouse	Isolated large showroom, warehouse used for retail purposes.
24	Sales Area Outdoors (Dealers, Boats, Cars etc)	Dealers, Boats, Cars, etc.
25	Professional Offices	Building with professional offices, finance, banks, lending agents and brokers which are predominantly offices.
27	Hospital, Convalescent, Home (Medical Care) (Private)	Hospital, aged peoples home, nursing home, convalescent home. Predominantly medical care.

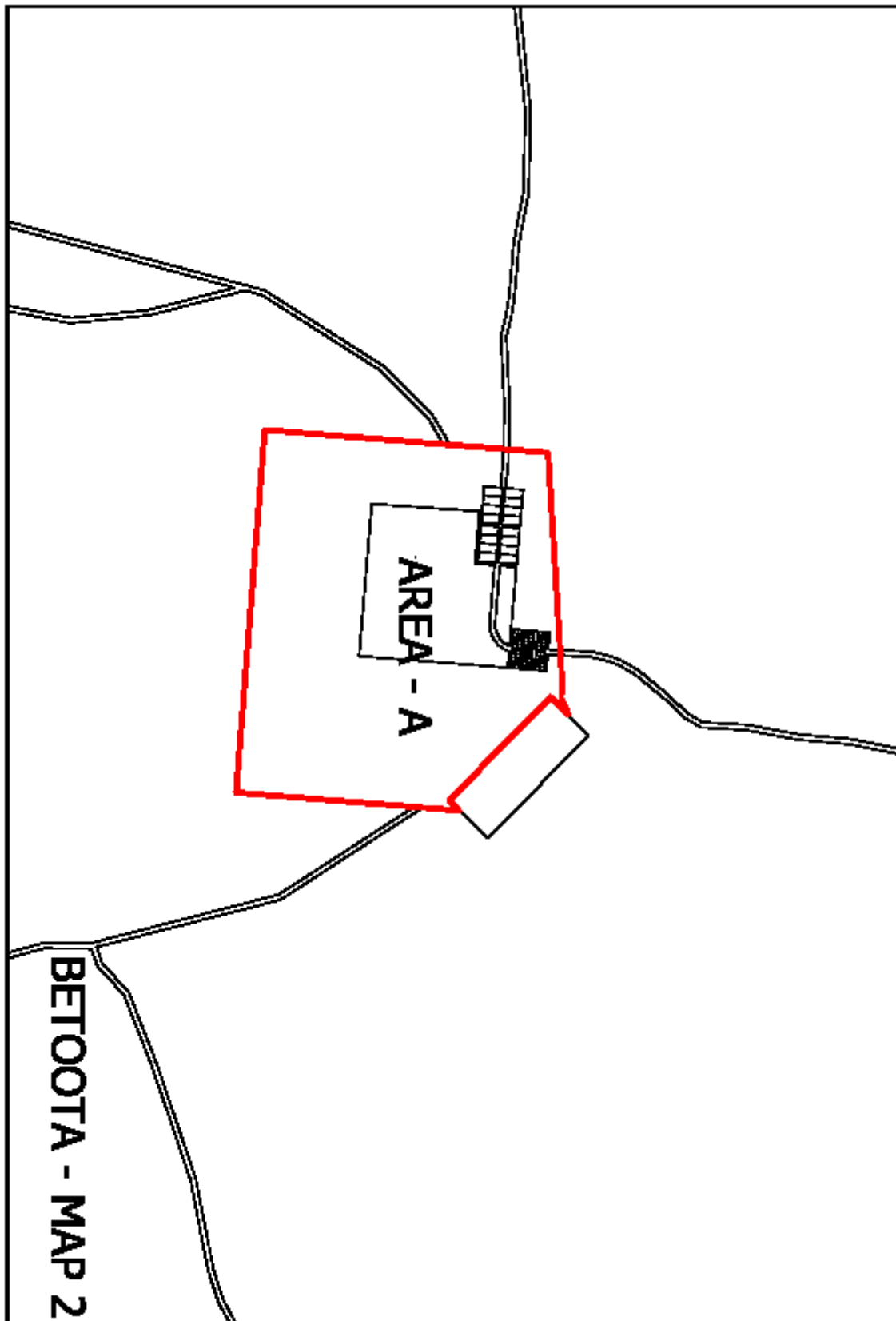
Diamantina Shire Council Primary Land Use Codes 2019/20		
Land Use Code No.	Description	Explanation
28	Warehouse and Bulk Stores	Warehouse and Bulk Stores not used for retail purposes.
29	Transport Terminal	Freight and/or passengers.
30	Service Station	Predominantly used for fuel retailing which includes fuelling area, associated fuel storage area, associated retail shop and associated parking area. If predominantly servicing repairs see Land Use Code 36A.
31	Oil Depot and Refinery	Fuel dumps or storage and oil refineries.
33	Outdoor Storage Area/Contractors Yard	Builders/contractors yard, outdoor storage area (not retail or hardware) or area for parking heavy equipment/materials.
34	Cold Stores - Ice works	Cold Stores - Ice works.
35	General Industry or Medium Industry	Industrial premises that are not Light Industry A – Land Use Code 36A, or Light Industry B – Land Use Code 36B, Heavy Industry – Land Use Code 37A
36A	Light Industry A	Light/service industries e.g. vehicle workshops, bicycle repairs, furniture assembly/repairs/restoration, electrical goods repairs/maintenance, locksmiths, lawn mower repairs or upholstery or car washes.
36B	Light Industry B	Light manufacturing industries e.g. bread making, clothing manufacturing, dry cleaning, glass cutting or implement/machinery assembly.
37A	Heavy Industry	Industry from where a deal of offensive noise, odour, dust, etc. emanates that is not Abattoir – Land Use Code 37B.
38	Advertising - Hoarding	Advertising - Hoarding. Predominantly used for advertising.
40A	Extractive (Quarry)	Any industry which extracts quarry material from the ground.
40B	Extractive (Mining)	Any industry which extracts mining material from the ground.
40C	Gas or Oil Extraction	Any industry which extracts gas or oil from the ground.
41	Child Care excluding Kindergarten	Facility for safe keeping of below school age children.
42	Hotel/Tavern	Premises licensed by Licensing Commission as hotel or tavern for the sale of liquor including casino.
43	Motel	Building predominantly used for overnight accommodation of persons plus vehicle.
44	Intensive Accommodation	Land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".
47	Licensed Club	Any club with liquor licence/non sporting e.g. R.S.L. (not including clubs with attached sporting/recreation facilities).
48	Sports Club/Dance Facility	All sporting/dance/fitness/health/bowling clubs with or without a liquor licence run as a business.
49	Caravan Park	Caravan Park
50	Other Club Non Business Boy Scouts/Girl Guides etc. not run as a business.	Memorial Halls, Q.C.W.A., School of Arts etc. Sporting Clubs not run as business including sports fields/area tennis courts etc.
51	Church/Facilities	Churches, places of worship, church hall etc
52	Cemetery (Include Crematoria)	Cemetery (Include Crematoria).
55	Library	Library
56	Show Ground, Race Course, Airfield	Airfield parking, no maintenance. If maintenance see Code 36A or Code 36B.
57	Parks, Gardens	Parks, Gardens - including undeveloped parkland.

Diamantina Shire Council <u>Primary Land Use Codes 2019/20</u>		
Land Use Code No.	Description	Explanation
58	Educational	Include Kindergarten, University, Tertiary, State and Private, residential colleges/school and non-residential school, kindergarten.
60	Sheep Grazing	Dry Poorer country associated with running wethers.
61	Sheep Breeding	Better class country used for lamb breeding.
64	Cattle Grazing Breeding	Concentration of the growing and selling of young stock – includes stud breeding.
65	Cattle Grazing Breeding and Fattening	Mixture of growing and/or selling young and mature stock – includes associated studs.
66	Cattle Grazing Fattening	Concentration of feeding and grazing mature stock for sale (includes feedlots).
72A	Section 49 Valuation Vacant Urban Land	Vacant land subdivided under Sections 49 and 50 of the Land Valuation Act 2010 in an urban area.
72B	Section 49 Valuation Vacant Other Land	Vacant land subdivided under Sections 49 and 50 of the Land Valuation Act 2010 in a rural area.
90	Power Station	Production of electricity
91	Transformer	Transformer, substation, tv/radio transmission towers, telecommunication towers
95	Reservoir, Dam, Bore, Pipeline	Reservoir, Dam, Bore, Pipeline - includes permanent pump site.
99	Community Protection Centre	Ambulance, Police Station, SES, Fire Station, Council Office

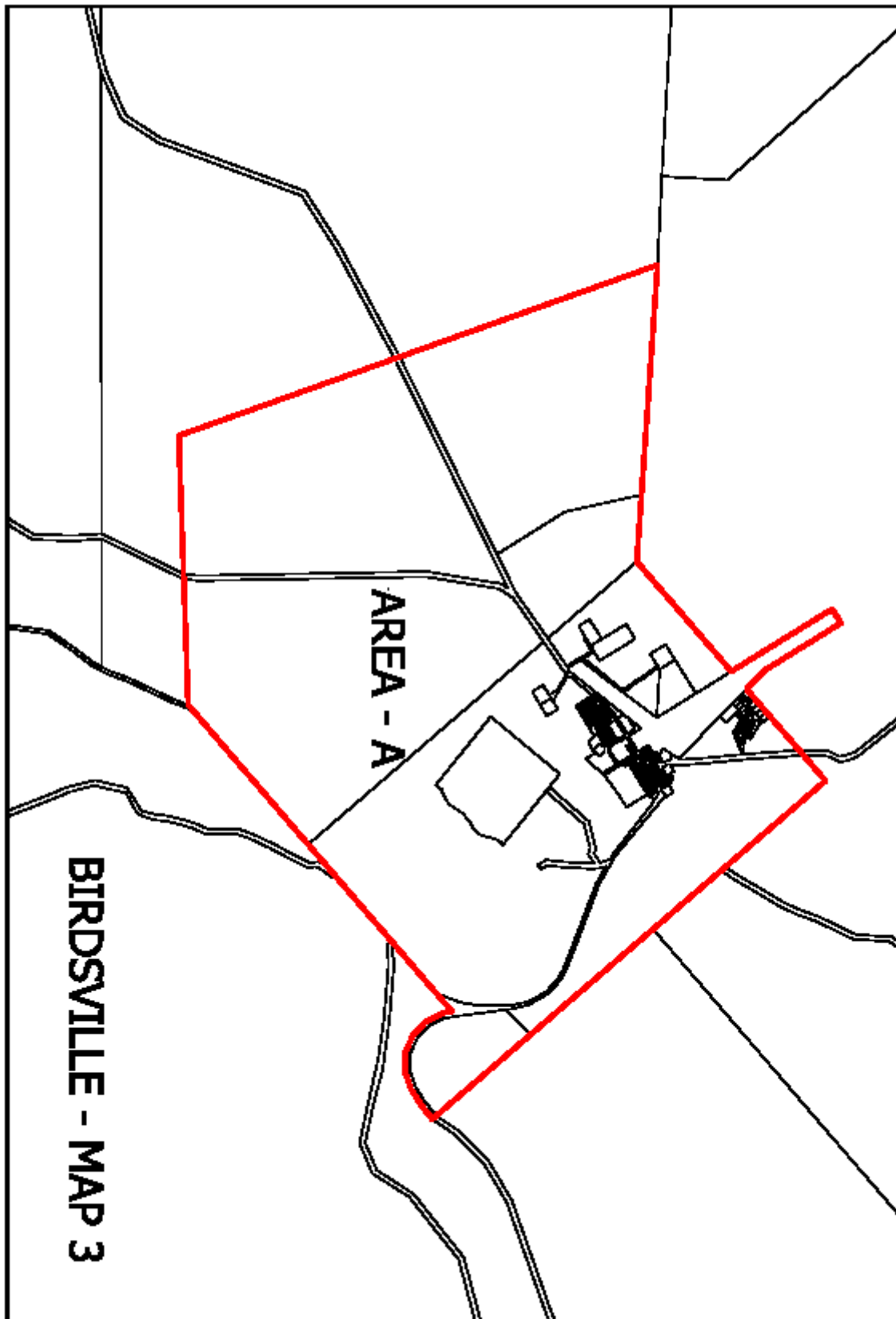
Attachment 2 - Bedourie Map



Attachment 3 - Betoota Map



Attachment 4 - Birdsville Map



4. CEO STATEMENT OF ESTIMATED FINANCIAL POSITION

The estimated financial position (cash balance and operating surplus/deficit) as at 30 June 2018 is significantly influenced by the timing of receipts and operational performance in the concluding months of the financial year as detailed below:

- Funds with QTC and at call total \$15,500,000 a week before the end of June, includes the receipt of the advance Financial Assistance Grants. This result is due to the year performing better overall than expected. The cash position at 30 June 2018 is not expected to fall below this amount based on ordinary operations.
- With the positive operating result in recent months through significant roadwork being completed for DTMR, it is expected that a small operating surplus will result for the year.

Council should consider this position a realistic ending position for the year.

Leon Love
Chief Executive Officer

5. COMPARISON OF DIFFERENTIAL RATES AND CHARGES

COMPARISON OF DIFFERENTIAL GENERAL RATES							
COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	2018/19 Minimum Generate Rate	2019/20 Minimum Generate Rate	% Incre ase	2018/19 Rate in \$UCV (cents)	2019/20 Rate in \$UCV (cents)	% Incre ase
CATEGORY 1 Bedourie	Those lands situated within the boundaries of the Town Reserve of Bedourie and not otherwise categorised.	\$475	\$489.25	3%	1.882	1.938	3%
CATEGORY 2 Betoota	Those lands situated within the boundaries of the Town Reserve of Betoota and not otherwise categorised.	\$350	\$360.50	3%	3.699	3.810	3%
CATEGORY 3 Birdsville	Those lands situated within boundaries of the Town Reserve of Birdsville and not otherwise categorised.	\$475	\$489.25	3%	1.882	1.938	3%
CATEGORY 4 Rural	Those lands within the shire located outside of a town area and used for grazing or agricultural purposes.	\$475	\$489.25	3%	1.797	1.851	3%
CATEGORY 5.1 Mining-Small	Those lands within the Shire used, or capable of being used for extractive or mining purposes with annual extraction of less than 1,000 tonnes.	\$1,420	\$1,462.60	3%	33.408	34.410	3%
CATEGORY 5.2 Mining-Medium	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of between 1,000 and 10,000 tonnes.	\$13,870	\$14,286.10	3%	42.405	43.677	3%
CATEGORY 5.3 Mining-Large	Those lands within the Shire used, or capable of being used for extractive (mining) purposes with annual extraction of more than 10,000 tonnes.	\$72,440	\$74,613.20	3%	50.246	51.753	3%
CATEGORY 5.4 Mining-Large	All mining leases which are not otherwise categorised, issued within the Council area of greater than 50 hectares.	\$72,440	\$74,613.20	3%	50.246	51.753	3%
CATEGORY 6 Telecommunicati ons	Those lands within the Shire used or capable of being used for telecommunications purposes.	\$585	\$602.55	3%	2.844	2.929	3%
CATEGORY 7.1 Birdsville Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$585	\$602.55	3%	5.517	5.683	3%
CATEGORY 7.2 Bedourie Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$585	\$602.55	3%	2.764	2.847	3%
CATEGORY 7.3 Birdsville Non-Commercial	Those lands within the Shire used or capable of being used for commercial purposes.	\$585	\$602.55	3%	2.110	2.173	3%
CATEGORY 8 Industrial	Those lands within the Shire used or capable of being used for industrial purposes.	\$585	\$602.55	3%	2.033	2.094	3%

COMPARISON OF DIFFERENTIAL GENERAL RATES							
COLUMN 1 CATEGORY	COLUMN 2 DESCRIPTION	2018/19 Minimum Generate Rate	2019/20 Minimum Generate Rate	% Incre ase	2018/19 Rate in \$UCV (cents)	2019/20 Rate in \$UCV (cents)	% Incre ase
CATEGORY 9 Intensive Accommodation	All land predominately used or capable of being used for providing intensive accommodation for more than 50 people (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".	\$30,660	\$31,579.80	3%	39.659	40.849	3%
CATEGORY 10 Petroleum Lease	All Petroleum leases issued within the Council Area.	\$16,736	\$17,238.08	3%	43.368	44.669	3%
CATEGORY 11 Petroleum Other	All land, used or capable of being used primarily for gas and/or oil extraction and/or processing (or for purposes ancillary or associated with gas and/or oil extraction /processing such as water storage, pipelines), excluding petroleum leases.	\$8,381	\$8,632.43	3%	43.368	44.669	3%
CATEGORY 12 Geothermal Lease	All geothermal leases issued within the Council area.	\$16,735	\$17,237.05	3%	43.368	44.669	3%
CATEGORY 13 Geothermal Other	All land, used or capable of being used primarily for geothermal extraction and/or processing (or for purposes ancillary or associated with geothermal extraction /processing such as water storage, pipelines), excluding geothermal leases.	\$4,482	\$4,616.46	3%	43.368	44.669	3%
CATEGORY 14 Power Station	All land, within the Council area, used or capable of be used for or ancillary to the generation and transmission of electricity.	\$5,570	\$5,737.10	3%	43.693	45.004	3%

6. BUDGET 19/20 & LONG TERM FINANCIAL FORECAST

6.1. Budgeted Income and Expenditure Statement

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Revenue										
Net rates and utility charges	1,156	1,195	1,236	1,278	1,321	1,366	1,412	1,460	1,510	1,561
Fees and charges	1,233	1,488	1,562	1,641	1,723	1,809	1,899	1,994	2,094	2,198
Operating grants, subsidies and contributions	3,603	6,544	6,675	6,809	6,945	7,084	7,225	7,370	7,517	7,668
Interest revenue	365	312	333	380	367	382	390	399	381	412
Sales - contract and recoverable works	15,254	11,340	11,567	11,798	12,034	12,275	12,520	12,771	13,026	13,287
Rental Income	580	597	615	634	653	672	693	713	735	757
Other income	94	120	124	127	131	135	139	143	148	152
TOTAL OPERATING REVENUES	22,284	21,597	22,112	22,666	23,173	23,722	24,278	24,850	25,411	26,035
Expenses										
Employee benefits	5,600	5,753	5,910	6,072	6,239	6,410	6,587	6,770	6,957	7,151
Materials and services	15,554	12,321	12,564	12,812	13,066	13,324	13,587	13,856	14,130	14,409
Depreciation and amortisation	4209	4284	4296.4	4325	4369	4430	4507	4601	4711	4,801
Finance costs	95	87	79	71	65	62	58	54	51	47
TOTAL OPERATING EXPENDITURE	25,458	22,445	22,850	23,280	23,739	24,226	24,740	25,281	25,850	26,408
Operating Surplus (Deficit)	(3,175)	(848)	(738)	(614)	(566)	(504)	(462)	(431)	(439)	(373)
Capital income and expenditure										
Capital grants and subsidies	3,443	1,340	1,380	1,420	1,470	1,625	1,695	1,765	1,085	1,115
Other capital income	-	-	-	-	-	-	-	-	-	-
Less capital expenditure	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL	3,443	1,340	1,380	1,420	1,470	1,625	1,695	1,765	1,085	1,115
Net Result	268	492	642	806	904	1,121	1,233	1,334	646	742

6.2. Budgeted Statement of Financial Position

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Current assets										
Cash and deposits	11,110	10,771	10,642	10,589	10,588	10,711	10,857	11,027	11,625	12,283
Receivables	1,797	1,749	1,790	1,832	1,869	1,918	1,963	2,010	2,052	2,106
Inventories	1,335	1,335	1,335	1,335	1,335	1,335	1,335	1,335	1,335	1,335
Other financial assets	-	-	-	-	-	-	-	-	-	-
	14,242	13,855	13,767	13,756	13,792	13,964	14,155	14,372	15,012	15,724
Non-Current assets										
Property, plant and equipment	144,794	144,511	145,354	146,414	147,687	149,167	150,844	152,711	153,576	154,556
Other non-current assets	-	-	-	-	-	-	-	-	-	-
	143,894	144,511	145,354	146,414	147,687	149,167	150,844	152,711	153,576	154,556
TOTAL ASSETS	159,036	158,366	159,121	160,170	161,479	163,131	164,999	167,083	168,588	170,280
Current liabilities										
Trade and other payables	1,734	1,486	1,519	1,552	1,582	1,622	1,658	1,695	1,729	1,772
Interest bearing liabilities	183	191	164	102	95	98	102	106	110	114
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
	1,918	1,677	1,683	1,655	1,677	1,720	1,760	1,801	1,838	1,886
Non-Current liabilities										
Interest bearing liabilities	2,118	1,927	1,763	1,660	1,566	1,467	1,365	1,260	1,150	1,037
Provisions	65	65	65	65	65	65	65	65	65	65
Other	-	-	-	-	-	-	-	-	-	-
	2,183	1,992	1,828	1,725	1,631	1,532	1,431	1,325	1,215	1,102
TOTAL LIABILITIES	4,101	3,669	3,510	3,380	3,308	3,252	3,191	3,126	3,054	2,988
NET COMMUNITY ASSETS	154,936	154,697	155,611	156,790	158,172	159,879	161,809	163,957	165,534	167,292
Community equity										
Asset revaluation surplus	69,824	69,995	70,265	70,638	71,115	71,702	72,399	73,212	74,143	75,159
Retained surplus	85,112	85,604	86,246	87,052	87,956	89,077	90,310	91,644	92,291	93,033
TOTAL COMMUNITY EQUITY	154,936	155,599	156,512	157,690	159,072	160,779	162,709	164,857	166,434	168,192

6.3. Statement of Cash Flows

	2019-2020	2020-2021	2021-2022
	(\$'000)	(\$'000)	(\$'000)
Cash flows from operating activities:			
Receipts from customers	17,460	14,434	14,460
Payment to suppliers and employees	(20,877)	(18,324)	(18,444)
Other	4,117	6,898	7,278
Interest revenue	365	312	333
Interest expense	(93)	(85)	(77)
Net cash inflow (outflow) from operating activities	972	3,235	3,551
Cash flows from investing activities:			
Proceeds from sale of capital assets	-	-	-
Grants and contributions for capital expenditure	3,443	1,340	1,380
Payments for property, plant and equipment	(8,628)	(4,730)	(4,869)
Net cash provided by investing activities	(5,186)	(3,390)	(3,489)
Cash flows from financing activities			
Proceeds from borrowings	-	0	-
Repayment of borrowings	(176)	(183)	(191)
Net cash provided by financing activities	(176)	(183)	(191)
Net Increase (Decrease) in cash held	(4,390)	(339)	(129)
Cash at beginning of reporting period	15,500	11,110	10,771
Cash at end of reporting period	11,110	10,771	10,642

6.4. Statement of Changes in Equity

	Total	Retained Surplus	Asset Revaluation Surplus
	(\$'000)	(\$'000)	(\$'000)
Balance at 30 Jun 2019	154,668	84,844	69,824
Net result for the period	268	268	-
Transfers to reserves	-	-	-
Transfers from reserves	-	-	-
Asset revaluation movements	-	-	-
Balance at 30 Jun 2020	154,936	85,112	69,824
Net result for the period	492	492	-
Transfers to reserves	-	-	-
Transfers from reserves	-	-	-
Asset revaluation movements	171	-	171
Balance at 30 Jun 2021	155,599	85,604	69,995
Net result for the period	642	642	-
Transfers to reserves	-	-	-
Transfers from reserves	-	-	-
Asset revaluation movements	270	-	270
Balance at 30 Jun 2022	156,512	86,246	70,265

6.5. Measures of Financial Sustainability & Required Disclosure

Reported Change in Rates And Utility Charges											
	30/06/2019	30/06/2020	\$ Increase	% Increase							
Budgeted Gross Rate Revenue	\$1,134,252	\$1,155,845	\$21,593	1.9%							
	Forecast										
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	
Operating Surplus Ratio - Target Benchmark between 0% and 10%											
(Net Operating Surplus / Total Operating Revenue) (%)	(14.2)%	(3.9)%	(3.3)%	(2.7)%	(2.4)%	(2.1)%	(1.9)%	(1.7)%	(1.7)%	(1.4)%	
Net Financial Asset / Liability Ratio - Target Benchmark not greater than 60%											
((Total Liabilities - Current Assets) / Total Operating Revenue) (%)	(49.6)%	(51.3)%	(50.5)%	(49.7)%	(49.1)%	(48.9)%	(48.9)%	(48.9)%	(50.6)%	(52.4)%	
Asset Sustainability Ratio - Target Benchmark greater than 90%											
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) (%)	179%	80.3%	82.4%	84.2%	85.9%	87.4%	88.5%	89.4%	87.2%	88.0%	

7. OPERATIONAL PLAN 2019 – 2020

Environment		
Outcome	Strategies	Measure
Benefits from the utilisation of renewable energy sources.		
Energy producers partner with Council and/or community to maximise the use of renewable energy production.	Lobby relevant agencies to take advantage of renewable energy opportunities in the Shire.	Number of lobbying activities.
Greater uptake of renewable energy and energy efficient products.	Actively encourage and promote renewable energy.	Production capacity of green energy operations.
Is protected from degradation by practices which ensure environmental sustainability.		
Harm to the environment is kept to a minimum where possible, given Council's available resources.	Council meets its environmental obligations under the Environmental Protection Act (EPA).	Number of issues raised following EPA inspections.
Effective waste management practices meeting EPA conditions.	Review Council waste management practices and consider recycling options.	Review completed.
Is recognised as contaminate free.		
The Shire's image as being clean and green is enhanced.	Encourage practices which lead towards the Shire being recognised as having an 'Organic' status.	'Organic' practices introduced into Council's operations where feasible.
Is relatively free from pest weeds and animals.		
Pest weed and animal numbers are reduced.	Maintain currency of pest management plans and implement as required.	Percentage of statutory plans that are up to date.
Council cooperates at a regional level to prevent pest weed and animal spread into the shire.	Engage with regional bodies and participate in the development of regional environmental management plans.	Number of regional meetings attended.
	Consider options to improve washdown facilities in the shire.	Plans adopted and funding applications submitted.
Includes a healthy Great Artesian Basin.		
Membership of relevant lobby groups is maintained.	Maintain membership of the Great Artesian Basin Committee.	GABC membership status.
Australian and Queensland Governments continue to fund the GABSI bore capping program.	Lobby the Australian Government to re-establish the bore capping scheme.	Number of lobbying activities.

Community		
Outcome	Strategies	Measure
Recognises the value of preserving the unique culture of the area.		
Effective management of cultural heritage and native title.	Meet obligations under Indigenous Land Use Agreements (ILUA's) and Cultural Heritage Act and Heritage Act.	Obligations met.
	Progress the finalisation of ILUA's as appropriate.	Number of ILUA's not completed within two years of commencement.
Financially viable and strongly supported traditional social events.	Maintain support in accordance with Council's grants to community organisations policy.	Percentage of grants made in line with Council policy.
Preservation of historical sites and artefacts.	Establish and fund a plan for the future identification and preservation of aboriginal and European historical sites and artefacts.	Progress with the development of plans for the preservation of historical sites and artefacts in consultation with relevant parties.
Has a cost of living comparable to South East Queensland.		

Community		
Outcome	Strategies	Measure
The cost of living in the Shire is reduced	In consultation with businesses, identify ways to reduce the cost of living for residents.	Number of cost of living improvement opportunities identified and implemented.
Has attractive, green and clean towns of which residents are proud.		
Recognition through the tidy town's awards.	Maintain membership of Keep Australia Beautiful Council (KABC) and nominate annually.	Number of awards.
Streetscapes maintained and parks developed as funds allow.	Maintain town streetscapes.	Town streetscapes maintained.
	Parks maintained and developed as funds allow.	Parks maintained.
Has access to the full range of affordable transport Services.		
A reliable, regular air service at prices comparable to Brisbane to Mt Isa costs.	Lobby REX to provide 'Resident fares' for shire residents.	Resident fares' available.
	Lobby the Queensland government to maintain subsidised air services to Bedourie and Birdsville.	Number of lobbying activities
	Maintain a high standard of airport facilities in Bedourie and Birdsville.	Airstrips are compliant with Regulated Passenger Transport (RPT) standards.
A reliable weekly freight service at prices comparable to Brisbane to Mt Isa freight costs.	Utilise freight suppliers which provide good value for Council and community freight.	Cost and reliability of freight services.
Has significant private home ownership with all residents appropriately housed.		
Private home ownership continues to increase.	Offer suitable housing stock for sale.	Percentage of dwelling units in private ownership.
	Offer residential land for sale.	Land sales.
Where volunteering in the community is a given and community spirit is visible.		
Active and well-resourced community groups.	Maintain support in accordance with Council's grants to community organisations policy.	Number of community events.
	Continue to assist community groups to access grant funding.	Number of successful grant applications.
	Council supports SES and Rural Fire Brigade units in both towns.	Groups supported.
The Shire's youth are actively involved in the community.	Continue to support the Youth Council.	Number of youth involved in the youth council and its activities.
	Continue to facilitate skills development activities for youth.	Number of targeted youth development activities.
Engage a Community Development Officer	Community Programs coordinated in both towns.	Role developed.
Is safe and crime-free.		
The community remains safe and crime free.	Continue to support police and emergency services in the Shire.	Active SES members in each town.
	Maintain engagement with regional police services to ensure that police stations are staffed at all times, community needs are understood and policing is effective.	Number of engagement/lobbying activities.
	Maintain disaster management plans.	Disaster management plan status.
Cares for its residents of all ages.		
Services are provided for our aged, youth and children as appropriate	Determine the needs for older residents to remain within their town.	Needs determined and relevant actions taken.
	Facilitate the provision of play group services.	Status of play group services.

Community		
Outcome	Strategies	Measure
Has access to fully operational medical and pharmacy facilities run by a quality service provider offering affordable access to onsite general practitioners and other health professionals.		
A community that is fully aware of and responsive to primary health care needs.	Implement health issues awareness activities in the workforce.	Community Satisfaction with Health Service (Community Survey).
	Lobby Queensland Health to provide half yearly dental visits.	Number of lobbying activities.
	Encourage Council's health provider to coordinate visits by specialist health services e.g. cardio, ENT etc	Number of instances of health professionals visits to the shire.
Maintain a partnership with Central West Hospital and Health Board to provide a quality health service.	Maintain the partnership and ensure facilities are maintained.	Agreements maintained.
	Ensure service levels are maintained.	Frequency of service level review.
Quality health infrastructure that meets community needs.	Support the construction of appropriate mortuary and storage facilities at the Birdsville and Bedourie health clinics.	Facilities constructed.
Ambulance Services throughout the Shire and at community events are retained.	Continue to ensure that the Queensland Ambulance Service (QAS) provide ambulance services to community events.	Number of lobbying activities.
Has access to a reliable and affordable renewable electricity supply.		
Affordable power supplies are available.	Engage with Government and relevant bodies to promote provision of renewable power supplies.	Number of lobbying/engagement activities.
Renewable energy production is increased.	Council install solar power systems on community buildings and council housing in addition to insulation.	Solar systems and insulation installed.
Has quality sporting facilities with high participation rates.		
Well maintained sporting facilities which meet community needs with additional facilities as appropriate for the communities.	Investigate the options to provide improved access and heating to the school swimming pool in Birdsville.	Progress with the options investigation and action report.
	Sporting clubs develop plans for the development of their sites.	Percentage of clubs that have submitted their club development plans.
Has better telecommunication and internet access than South East Queensland.		
Phone and internet services are reliable and effective.	Ensure mobile phone coverage is maximised.	Telstra engaged to maximise coverage.

Economy		
Outcome	Strategies	Measure
Is underpinned by the beef cattle industry and the expanding organic market.		
Support sustainability of the cattle industry.	Maintain pest free status of river systems in the Shire.	Level of sustained funding for river system pest control through Desert Channels.
Improve animal welfare outcomes.	Lobby to extend sealed road network to improve animal welfare.	Number of lobbying activities undertaken.
Flourishes from a growing tourism industry and continuation of major events.		
More tourists visit year on year.	A range of strategies are developed to extend the tourist season and fill in the peaks within the season in consultation with the community.	Visitor numbers increase outside of peak event periods.
The Birdsville Tourist Park and Birdsville Lodge contribute significantly to the Birdsville economy.	Consider and implement priorities in the Birdsville Tourist Park & Birdsville Lodge Business Plan 2019-23	Percentage of Business Plan priorities implemented, reviewed or discontinued.

Economy		
Outcome	Strategies	Measure
A cooperative group of businesses and individuals are united in promoting the Shire as a destination.	Implement the relevant recommendations in the Economic Development Strategy	Group formed and effective in its role.
Birdsville Courthouse and Bedourie Pise' House established as must see tourist attractions	Complete restoration works and open to the public, following consultation with community.	Facility is open and keeping tourist in town another day.
Benefits from a growing population with full employment.		
The population of the shire continues to increase.	Implement Corporate Plan strategies.	Number of corporate plan targets that are met.
The employment rate maintained at more than 95%.	Make Council training activities available to community members if appropriate.	Employment rate.
	Facilitate the establishment of family day care opportunities in Bedourie and Birdsville.	Number of family day care providers.
Is led by Council and the business community, together growing and diversifying business and industry opportunities.		
The Economic Development Strategy priorities are progressed.	Prioritise and progress the Economic Development Strategy priorities.	Percentage of the economic development plan actions implemented, reviewed or discontinued.
Additional utilisation of vacant land in Bedourie and Birdsville	Identify and actively market available industrial and residential land stocks.	Council land sales.
Town Planning scheme which will meet community needs and growth into the future.	Review the Shire planning scheme in cooperation with the Department.	Scheme is reviewed.
	Applications are assessed in accordance with the scheme and legislation.	Applications assessed.
Will be much stronger when there is sealed road access to Birdsville.		
All Main Roads in Shire are bitumen sealed.	Lobby the Queensland and Australian Governments for funds to bitumen seal the Eyre Developmental Road by 2026 and other priority sections of the Birdsville Developmental Road and Diamantina Developmental Road.	Funds committed.

Organisation		
Outcome	Strategies	Measure
Is a sustainable and effective organisation		
A quality, effective and motivated workforce.	Ensuring staff receive adequate training to enable them to do their job and advance their career.	Training Programs delivered.
	Conduct regular performance appraisals for all staff.	Percentage of staff with up to date performance review.
Best practice Corporate Governance	Maintain practices in line with the Work Health & Safety Legislation.	Number of WHS incidents
	Maintain Council Quality Assurance System.	Ongoing compliance with QA system.
	Maintain a corporate structure that reflects and meets the needs of the Corporate Plan.	Progress with post corporate plan organisational review.
	Maintain high standards of ethical conduct.	Frequency of ethical conduct and policy training.
	Provide sufficient resources to facilitate effective governance.	Percentage of identified corporate governance strategies that are funded.

Organisation		
Outcome	Strategies	Measure
Is a sustainable and effective organisation		
	Support the separation of roles between Council and Management.	Number of Councillor development opportunities.
	Develop and maintain a Risk Management Plan.	Progress with risk management program development and implementation.
Effective knowledge management systems and policies in place.	Maintain an effective records management policy and procedure.	Frequency of review of records management system and policy.
Long term financial sustainability.	Maintain up to date and compliant financial management and reporting systems.	Number of matters raised in external audit.
	Fund depreciation in line with Council's revenue policy and provide for asset replacement in line with asset management plans.	Compliance with asset management plan actions.
	Ensure that grant and subsidy income is maximised.	Percentage of grant applications that are successful.
	Maximise internal/external revenue sources.	Annual revenue growth.
Quality administration and service which meets customer needs.	Provide adequate resources to ensure that administration and customer service functions are carried out effectively.	Level of resources applied to administration.
	Ensure effective and sustainable administrative systems are in place to meet operational and legislative requirements.	Progress with operations review and annual internal audit.
	Ensure enquiries and customer requests are satisfactorily dealt with in a timely, appropriate manner.	Percentage of customer requests dealt with outside of targets.
Is engaged with its residents.		
Effective community engagement.	Develop and implement a community engagement framework.	Progress with community engagement strategy development.
	Develop and improve communications tools including website, community noticeboard, rates newsletter, annual report etc.	Progress with annual review and update of communication tools effectiveness.
Is a leader in the region which supports regional co-operation, resource sharing and partnerships.		
Council participates in projects which advance regional co-operation and resource sharing	Cooperate with neighbouring Shires in resource sharing activities where mutually beneficial.	Number of resource sharing activities with neighbouring Shires.
	Participate in regional purchasing arrangements where appropriate.	Number of regional purchasing initiatives Council has participated in.
	Participate in regional bodies such as RAPAD, OQTA, ORRG, CWRPMG.	Number of resource sharing activities on a regional basis.
Is recognised as the sole road construction provider in the shire		
Maintain a profitable plant operation.	Review plant hire rates and performance periodically.	Status of annual plant review.
Council owns and operates a quality plant fleet.	Carryout plant changeover in accordance with plant replacement program.	Percentage compliance with plant replacement program.
Council maintains its sole invitee status for all Department of Main Roads (DMR)	Lobby Queensland Government to ensure main roads works are offered to Council in priority.	Number of lobbying activities undertaken.

Infrastructure		
Is constructed and maintained in a sustainable manner which meets community needs.		
Outcome	Strategies	Measure
A well maintained Shire road network which meets the needs of the road users.	Carry out works in line with works program and Local Rural Road Policy.	Percentage of planned works that are completed each year.
	Develop and implement a Road Asset Management Plan.	Asset Management Plan completed.
Airports and services that meet community and CASA requirements.	Maintain Bedourie and Birdsville airports to the required standard to allow RPT services to continue.	CASA standards met.
Well maintained community assets with additional facilities as appropriate for the communities.	Implement assets management plans for buildings and other assets.	Percentage of asset management plan actions implemented within agreed time frames.
	Review Council service levels and benchmark against industry standards.	Progress staged service level reviews.
	Seek funding assistance for and undertake the development of new facilities in line with the prioritised program as finance allows.	Percentage of grants that are aligned with Council strategy.
Guarantees quality potable urban water supply and waste water treatment.		
Secure potable water sources are maintained for Bedourie and Birdsville.	Maintain water infrastructure in accordance with asset management plans.	Percentage of improvement actions in the Drinking Water Quality Management Plan (DWQM) carried out.
A secure and effective waste water treatment system is maintained in each town.	Maintain waste water infrastructure in accordance with asset management plans.	Number of breaches of the Environmentally Relevant Activity permit (ERA).